

**Government of South Australia** 

Executive Officer, State Records Council GPO Box 464 Adelaide SA 5001 Tel (+61 8) 7322 7081

SRSAExecutive@sa.gov.au archives.sa.gov.au

# State Records Act 1997

# Operational Records Disposal Schedule

# Attorney- General's Department - Public Safety Solutions (and predecessor agencies)

### RDS 2017/36 Version 1

Effective Date: 24 October 2018 to 31 October 2028

Approved Date: 24 October 2018



### **Table of Contents**

| Preamble  | 5  |
|---|----|
| Purpose of the Schedule                               | 5  |
| Application of the Schedule                           | 5  |
| Authorisation by State Records                        | 5  |
| State Records' Contact Information                    | 5  |
| Disposal of Official Records                          | 6  |
| Legislation   | 6  |
| Functions of the Schedule                             | 6  |
| Using the Schedule                                    | 6  |
| Layout  | 7  |
| Retention Period of the Record                        | 7  |
| Custody and Transfer of the Record                    | 8  |
| Permanent Records                                     | 8  |
| Temporary Records                                     | 8  |
| Destruction of Temporary Records                      | 8  |
| Review  | 9  |
| Context Statement                                     | 10 |
| Context of the Agency Covered by the Schedule         | 10 |
| Public Safety Solutions History and Background        |    |
| PSS Role and Function                                 | 14 |
| PSS Public Safety Solutions Structure Description     | 21 |
| Predecessor Agencies                                  | 26 |
| Successor Agencies                                    | 26 |
| Legislation   | 26 |
| Context of the Records Covered by the Schedule        | 27 |
| Coverage of RDS 2017/36                               | 27 |
| Related Series Affected by RDS 2017/36                | 28 |
| Complementary Schedules to RDS 2017/36                | 28 |
| Existing Disposal Schedules Superseded by RDS 2017/36 | 29 |
| Records Structure within Public Safety Solutions      | 29 |
| Broad Description and Purpose of the Records          | 29 |



|  | 30  |
|--|---|
| Arrangement of the Records   | 32  |
| Agency Creating the Records  | 33  |
| Agency Owning or Controlling the Records   | 33  |
| Date Range of the Records  | 33  |
| Volume of the Records  | 33  |
| Special Custody Requirements   | 34  |
| Special Storage Requirements   | 34  |
| Issues Not Mentioned Previously  | 34  |
| Comments Regarding Disposal Recommendations  | 34  |
| Permanent Records Rationale  | 34  |
| Temporary Records Rationale  | 37  |
| Other Disposal Considerations  |   |
| Disposal Recommendation Effect on Related Records  |   |
| Alternative Record Formats   | 38  |
| Impact on Native Title Claims  | 39  |
| Indigenous Considerations  | 39  |
| Scope Note   | 40  |
| Records Covered by this Schedule   | 40  |
| How to Apply this Schedule   | 40  |
| Use in conjunction with GDS  |   |
|  | 40  |
| Use in conjunction with, or complementary to, other RDS  | 40  |
| Use in conjunction with, or complementary to, other RDS<br>Other RDS superseded by RDS 2017/36   |   |
| Other RDS superseded by RDS 2017/36<br>Re-sentencing of records where schedules are superseded   | 40<br>I or particular   |
| Other RDS superseded by RDS 2017/36<br>Re-sentencing of records where schedules are superseded<br>entries within a schedule are superseded   | 40<br>I or particular<br>41   |
| Other RDS superseded by RDS 2017/36<br>Re-sentencing of records where schedules are superseded<br>entries within a schedule are superseded<br>Records excluded from RDS 2017/36  | 40<br>l or particular<br>41<br>41   |
| Other RDS superseded by RDS 2017/36<br>Re-sentencing of records where schedules are superseded<br>entries within a schedule are superseded   | 40<br>l or particular<br>41<br>41   |
| Other RDS superseded by RDS 2017/36<br>Re-sentencing of records where schedules are superseded<br>entries within a schedule are superseded<br>Records excluded from RDS 2017/36  | 40<br>l or particular<br>41<br>41<br>41                                     |
| Other RDS superseded by RDS 2017/36<br>Re-sentencing of records where schedules are superseded<br>entries within a schedule are superseded<br>Records excluded from RDS 2017/36<br>Application to records in all formats   | 40<br>l or particular<br>41<br>41<br>41<br>41                               |
| Other RDS superseded by RDS 2017/36<br>Re-sentencing of records where schedules are superseded<br>entries within a schedule are superseded<br>Records excluded from RDS 2017/36<br>Application to records in all formats<br>Interpretation of the Schedule<br>Minimum retention periods<br>Acronyms  | 40<br>l or particular<br>41<br>41<br>41<br>41<br>41<br>41                   |
| Other RDS superseded by RDS 2017/36<br>Re-sentencing of records where schedules are superseded<br>entries within a schedule are superseded<br>Records excluded from RDS 2017/36<br>Application to records in all formats<br>Interpretation of the Schedule<br>Minimum retention periods  | 40<br>l or particular<br>41<br>41<br>41<br>41<br>41<br>41                   |
| Other RDS superseded by RDS 2017/36<br>Re-sentencing of records where schedules are superseded<br>entries within a schedule are superseded<br>Records excluded from RDS 2017/36<br>Application to records in all formats<br>Interpretation of the Schedule<br>Minimum retention periods<br>Acronyms  | 40<br>l or particular<br>41<br>41<br>41<br>41<br>41<br>41<br>41             |
| Other RDS superseded by RDS 2017/36<br>Re-sentencing of records where schedules are superseded<br>entries within a schedule are superseded<br>Records excluded from RDS 2017/36<br>Application to records in all formats<br>Interpretation of the Schedule<br>Minimum retention periods<br>Acronyms<br>Definitions of terms specific to RDS 2017/36                  | 40<br>l or particular<br>41<br>41<br>41<br>41<br>41<br>41<br>43<br>43       |
| Other RDS superseded by RDS 2017/36<br>Re-sentencing of records where schedules are superseded<br>entries within a schedule are superseded<br>Records excluded from RDS 2017/36<br>Application to records in all formats<br>Interpretation of the Schedule<br>Minimum retention periods<br>Acronyms<br>Definitions of terms specific to RDS 2017/36<br>Legal Deposit | 40<br>l or particular<br>41<br>41<br>41<br>41<br>41<br>43<br>43<br>43<br>43 |



Index to Operational Records Disposal Schedule ......91

 $\ensuremath{\mathbb{C}}$  2018 - 2028 Government of South Australia

This Operational Records Disposal Schedule may be copied for use by South Australian Government Agencies and Local Government Authorities and for reasonable study, research purposes and any use as permitted under the *Copyright Act 1968*. No part of this Operational Records Disposal Schedule may be reproduced or distributed for profit or gain or for any other purpose without the written permission of the Manager [Director] of State Records of South Australia.

The Terms and Scope Notes in the Schedule Body may include terms and relationships that have been taken from *Keyword AAA: A Thesaurus of General Terms* (© State Records Authority of New South Wales, 1995 and 1998), and are reproduced under a licence agreement between State Records of South Australia and the State Records Authority of New South Wales.



### Preamble

### Purpose of the Schedule

This Operational Records Disposal Schedule (RDS) authorises arrangements for the retention or destruction of records in accordance with Section 23(2) of the *State Records Act 1997*.

### **Application of the Schedule**

Attorney- General's Department - Public Safety Solutions (and predecessor agencies)

**Approved Date: 24 October 2018** 

#### Effective Date: 24 October 2018 to 31 October 2028

### Authorisation by State Records

This authorisation applies only to the disposal of the records described in the Schedule.

### **State Records' Contact Information**

#### **State Records of South Australia**

GPO Box 464 ADELAIDE South Australia 5001 Email: <u>StateRecords@sa.gov.au</u> Ph: +61 8 204 8786 Fax: +61 8 204 8777 DX: 467 Adelaide

Chair, State Records Council

#### A/Director, State Records



### **Disposal of Official Records**

### Legislation

Section 23(1) of the *State Records Act 1997* states that an agency must not dispose of official records except in accordance with a determination made by the Manager [Director] of State Records with the approval of the State Records Council.

Section 23(2) states:

'If an agency requests the Manager to make a determination as to the disposal of official records, the Manager must, as soon as practicable:

- (a) with the approval of the [State Records] Council, make a determination requiring or authorising disposal of the records in a specified manner; or
- (b) make a determination requiring delivery of the records into the custody of State Records or retention of the records and later delivery into the custody of State Records.'

The contents of an RDS, once the approval process is complete, constitute a determination within the meaning of the *State Records Act 1997*.

### **Functions of the Schedule**

An RDS plans the life of these records from the time of their creation to their disposal. It describes the records created and/or controlled by Public Safety Solutions (PSS), the disposal sentence specifying whether they are to be retained as archives or destroyed, and when this should occur.

This Operational Records Disposal Schedule has been prepared in conjunction with staff from PSS to determine the records which need to be kept because of their long term value and to enable the disposal of records once they are no longer needed for administrative purposes. The assessment of the records takes into account their administrative, legal, evidential, financial, informational and historical values. The appraisal of the records is in accordance with the State Records' policy as documented in *Appraisal of Official Records – Policy and Objectives* - available from State Records' website (www.archives.sa.gov.au).

The Schedule complements the General Disposal Schedules (GDS) that are issued by State Records to cover housekeeping and other administrative records common to most State Government agencies.

### Using the Schedule

The Schedule applies only to the records described within it.



#### Layout

The Schedule is laid out as follows:

| Item Number:      | <ul> <li>Numbering in the Schedule is multi level:</li> <li>Functions have single numbers (<i>e.g.</i> 1.)</li> <li>Activities and/or processes have two-level numbers (<i>e.g.</i> 1.1)</li> <li>Disposal classes have three-level numbers (<i>e.g.</i> 1.1.1)</li> </ul> |
|-------------------|--|
| Function:         | The general functions are shown in 12 point bold Arial upper case at the start of each section. (e.g. <b>CONTRACT MANAGEMENT</b> )   |
| Activity/Process: | The activities and processes relating to each function are shown in 12 point bold Arial sentence case (e.g. <b>Advice</b> ).   |
| Description:      | Descriptions are in three levels ranging from broad functions to specific disposal classes:  |
|                   | • definitions of functions are shown at the start of each section in bold (e.g. The function of executing new contracts and the ongoing management of existing contracts.)   |
|                   | • definitions of activities are located adjacent to the activity title in italics e.g. <i>The activities associated with offering opinions by or to the organisation as to an action or judgement.</i>   |
|                   | • descriptions of each disposal class are arranged in sequence under the activity definitions.   |
| Disposal Action:  | Disposal actions relate to the disposal classes arranged under the activity descriptions. The status of the class is either PERMANENT or TEMPORARY with a disposal trigger and retention period given for all temporary records.   |

#### **Retention Period of the Record**

The Schedule is used to sentence records. Sentencing involves applying the record retention periods within the RDS to the records of PSS. Decisions are made using the Schedule about whether records are to be retained and, if so, for how long, or when they are to be destroyed.

Retention periods set down in the Schedule are <u>minimum</u> ones and PSS may extend the retention period of the record if it considers there is an administrative need to do so. Where



PSS wishes to retain records for substantially longer periods it should request that the Schedule be amended to reflect this requirement.

### Custody and Transfer of the Record

#### Permanent Records

Section 19 of the *State Records Act 1997* includes provisions for the transfer of custody of an official record:

- a) when the agency ceases to require access to the record for current administrative purposes or
- b) during the year occurring 15 years after the record came into existence whichever first occurs

Official records that have been sentenced as permanent, in accordance with an approved disposal schedule, are required to be transferred to State Records.

Agencies with valid reasons to retain permanent records for longer than 15 years should apply in writing to Director [Manager], State Records requesting either a postponement or an exemption from section 19.

It should be noted that postponement or exemption are only granted in exceptional circumstances.

#### **Temporary Records**

The custody of official records that have been sentenced as temporary is the responsibility of agencies. A policy and standards framework for the management and storage of temporary value official records has been established by State Records as documented in *Records of Temporary Value: Management and Storage: Standard and Guidelines (May 2002)*. PSS needs to comply with these policy documents - available from State Records' website (www.archives.sa.gov.au).

The custody of official records on networks or hard drives is also the responsibility of agencies. PSS needs to ensure that records in electronic format remain accessible to authorised users for the duration of the designated retention period. State Records is, however, currently examining options for the transfer of permanent value electronic records in digital form to its custody.

### **Destruction of Temporary Records**

Prior to destruction, the following General Disposal Schedules (GDS) need to be consulted:

• *GDS 16 Impact of Native Title Claims on Disposal of Records* to ensure records which are relevant to native title claims in South Australia are identified and preserved.



- GDS 27 for Records Required for Legal Proceedings or Ex Gratia Applications Relating to Alleged Abuse of Former Children Whilst in State Care to ensure the preservation of official records that may relate to the rights and entitlements of the individuals who present a court claim or apply for an ex gratia payment and of the State Government in defending or processing those claims and applications.
- GDS 32 for Records of Relevance to the Royal Commission into Institutional Responses to Child Sexual Abuse to ensure that records of relevance to the Royal Commission are protected and available for the purposes of the Royal Commission and any subsequent actions involving the South Australian Government as well as for future reference and accountability purposes and to protect the rights and entitlements of stakeholders.

PSS must ensure that all destruction is secure and confidential and that a certificate confirming destruction is provided by private contractors.

Standard methods for destruction of paper are shredding, pulping or other means that are environmentally friendly.

Records in electronic format must only be destroyed by reformatting or rewriting to ensure that the data and any "pointers" in the system are destroyed. "Delete" instructions do not offer adequate security as data may be restored or recovered.

PSS should keep their own record of all records destroyed, noting the relevant disposal authority. Proof of destruction may be required for legal purposes, or in response to FOI applications. When records are destroyed systems that control them should also be updated by inputting destruction dates and relevant disposal authorities.

### Review

State Records' disposal schedules apply for a period of ten years. Either PSS or State Records may propose a review of the Schedule at an earlier time, in the event of changes to functions or procedures that affect the value of the records covered by the disposal authority. Reviews are especially necessary if there is vast administrative change that affects the currency and use of the records and/or the records are dispersed to other agencies.

The State Records Council needs to approve all amendments to the Schedule. Officers using the Schedule should advise State Records of any necessary changes.



### **Context Statement**

### Context of the Agency Covered by the Schedule

#### Public Safety Solutions History and Background

#### The road to PSS

There had been various initiatives within Government since 1987 to improve systems and service arrangements around the 000 Call Centres, but they had all failed to gain traction within the individual User Agencies. The plan was for Government to find a group outside of the User Agencies that could control and move forward with the Call Centre project. An area within the Department of Justice (DoJ) was seen to be the best fit as DoJ had recently been created under the Public Sector Act to coordinate strategic activities of the multiple agencies that made up the Justice portfolio, including those user agencies who operated the call centres (e.g. SA Ambulance Service (SAAS); SA Metropolitan Fire Service (SAMFS); SA Police (SAPOL)). As well as incorporating police, emergency services, correctional and legal agencies, and statutory auhorities, DoJ also had divisions that provided services across the Justice agencies. Their purpose was to assist with the coordination of across-agency initatives and to facilitate efficiencies by reducing duplication of effort. DoJ had only one employee (the Chief Executive, Attorney General's Department) and no operating budget and so the DoJ divisions sat administratively within Attorney General's Department (AGD). One of the DoJ Divisions - Justice Portfolio Services Division (JPSD) - became responsible for the 000 Call Centres projects.

2002-03 saw the beginning of the 000-related projects within JPSD, with Strategic Business and Contract Management (SBCM) Unit implementing the Audio Management System (AMS) Project to enable agencies to transition to the SA Government Radio Network (SAGRN). Without the AMS upgrade Comcen consoles would not have been capable of interfacing to (and communicating over) the SAGRN SmartZone trunked radio system<sup>1</sup>. The SAGRN project was being progressed separately but at the same time by the Department of Administrative and Information Services (DAIS).<sup>2</sup> SBCM also project-managed the second stage of the development of a new contract for State Rescue Helicopter Service (SRHS). SRHS was a shared responsibility at that time, with AGD responsible for the new contract tender process and Department of Premier and Cabinet (DPC) responsible for the ongoing management of the existing contract.

<sup>&</sup>lt;sup>1</sup> Acquisition Plan for the Purchase of Communications Centre Radio Switching and Console System, dated 4 June 1999

<sup>&</sup>lt;sup>2</sup> DoJ Annual Report 02-03 pg 21, based on the Strategic Directions 01-03 and Government Achievements Report



The Justice Portfolio Leadership Council (JPLC) was formed around the same time, with membership including the Chief Executive, DoJ/AGD, Commissioner for Police, State Courts Administrator, Chief Executive Emergency Services Administrative Unit and Director of Public Prosecutions. The JPLC was responsible for endorsing and overseeing the implementation of cross agency projects and took a leadership role in criminal justice and emergency service programs and as such was the reporting pathway for SRHS, AMS and AGD-related SAGRN projects.

Over the years SBCM (within JPSD) was responsible for developing strategies and managing and implementing projects, such as:

- 1. ensuring agency operational requirements were met by the State Radio System (AMS) for SAPOL, SAMFS and SAAS Communications Centres, including transitioning them to the SA Government Radio Network;
- 2. procuring Mobile Data Terminals (MDT's) for use with the SAGRN and SACAD (replacing ageing terminals used by SAPOL and MFS);
- 3. the tender call for the provision of the State Rescue Helicopter Service (SRHS) beyond the existing contract arrangements;
- 4. initiating Stage 1 of the Computer Aided Dispatch (CAD) Project to procure and install new CAD systems;
- 5. providing across-agency business analysis for SA Government Radio Network issues;
- 6. establishing contracts for the continuing supply and service of SAGRN Pagers for all Government agencies including Emergency Services;
- 7. establishing Spatial (Geographic Information Systems GIS) Datamart.

By 2004-05 SBCM was providing the sponsor role for the SACAD Project; had finalised the SACAD acquisition plan; was managing the AMS maintenance contracts, and was acting as Contract Administrator for the SRHS. In parallel, the Government Radio Network was still progressing within DAIS.

In the 2005-06 DoJ restructure JPSD became Justice Business Services Division (JBSD) and SBCM ceased to exist, with it's role moved to Major Projects Branch. Major Projects continued to manage SACAD; began an independent review into the performance and use of the SAGRN and developed and launched the new multi-agency Adelaide Bank Rescue Helicopter Service (ABRHS). Procurement and Contract Management Branch was also created out of the now defunct SBCM (also under JBSD) and this branch took on the responsibility for contract management of the ABRHS.

Another restructure in 2006-07 saw Major Projects become Business Initiatives Unit. Business Initiatives (BI) took on the evaluation of the responses to a Request for Proposal for the computer aided dispatch systems at MFS, CFS, SAAS and SAPOL as part of the SACAD Project.<sup>3</sup> Business Initiatives also finalised it's review into the use and performance of SAGRN with it's Public Safety Communications Optimisation Project (PSCOP).

<sup>&</sup>lt;sup>3</sup> Attorney General's Department Annual Report 06-07 pg 68



Procurement and Contract Management retained responsibility for contract management for the ABRHS. From 1 July 2006 the financial arrangements associated with ABRHS transferred to AGD as an Administered Item, making DoJ (AGD) fully responsible for ABRHS.

In 2007-08, JBSD Units changed, with Business Initiatives becoming Major Initatives; and Procurement and Contract Management becoming Business Operations. The responsibilities of the units remained the same. During 2007-08 the ABRHS was renamed to State Rescue Helicopter Service (SRHS).

2008-09 was the first time Public Safety was used as the name for the business unit that eventually became PSS. At this point it was called Public Safety Communications (PSC) and it was responsible for delivery of projects to meet the core information and communications systems and service needs of police, ambulance and emergency services. Although Major Initiatives Unit continued to exist, responsibility for SACAD and PSCOP transferred to PSC in 2009-10, while Business Operations remained responsible for SRHS.

Work began on the initial stages of the SACAD project in January 2009. A significant investment in finalising the detailed design of the SACAD system was made during 2009-10, with the expectation the system would go live in 2011.<sup>4</sup> At the same time Business Operations successfully secured sponsorship for the SRHS for five years from 1 July 2009 from the Motor Accident Commission (MAC).

Following machinery of government changes, DoJ was abolished effective from 1 January 2010. All justice Administrative Units and Statutory Authorities continued to operate independently and the DoJ Divisions which had been administratively attached to AGD, continued as AGD Divisions.<sup>5</sup>

Effective 8 February 2010 the administrative functions of SAGRN were transferred to AGD (PSC) from the Department for Transport, Energy and Infrastructure (DTEI). From 1 April 2010 SAGRN was transferred to AGD as an Administered Item.

In 2010-11 PSC returned to Cabinet to reshape the SAGRN Upgrade project and delivered the Stage 1 Upgrade during that same year. SACAD finalised the majority of the required infrastructure and training and began preparation for a project to revise the business processes between Services to ensure a coordinated response to emergency situations<sup>6</sup>. Meanwhile, SRHS developed a training DVD for CFS officers who were responsible for establishing safe, secure landing sites during emergency response missions by the helicopters. It should be

<sup>&</sup>lt;sup>4</sup> Attorney General's Department Annual Report 09-10 pg 9

<sup>&</sup>lt;sup>5</sup> Attorney General's Department Annual Report 11-12 pg 8

<sup>&</sup>lt;sup>6</sup> Attorney General's Department Annual Report 10-11 pg 29



noted that at this time Justice Business Services Division was part of the larger Organisational Performance Division (OPD).

Between September and December 2011 SACAD had implemented core systems in all relevant agencies. During 2011-12 OPD (and consequently JBSD) had become part of Strategic Policy & Organisational Performance Division (SPOP). SAGRN was progressing Stage 1 of the Upgrade and as the interconnectedness between SACAD and SAGRN became more prominent the administrative divide between them became less distinct under SPOP.

In 2012-13 SPOP was replaced by Policy, Projects & Technology Division and within it PSC became PSS. SACAD and SAGRN were both already part of PSS, with SRHS also moving to PSS as part of this change. PSS also took on responsibility for the Safer Cities CCTV grants project.

During 2013-14 SACAD was approved for a \$2.9 million Upgrade and SAGRN's Full Upgrade procurement process was well under way.

By 2014-15 Policy, Projects & Technology Division was renamed to Project Delivery & Technology, but PSS' name and function stayed the same. SACAD had upgraded four out of the five emergency services' SACAD systems and SAGRN executed Upgrade and Ongoing Management Service (OMS) contracts in March 2015. SRHS started an approach to market to replace the existing helicopter service, ensuring effective operation for the next 10 -12 years.

In 2015-16 Projects and Technology replaced Project Delivery & Technology as the Division name but PSS continued unchanged. SACAD upgraded the final emergency service SACAD system and SAGRN progressed design of the Upgrade following a major revision and reset of the project approach and key milestones. SRHS' replacement was put on hold pending clarification of forecast changes to national air safety regulations that would potentially have a significant impact on future operations. SRHS then secured ongoing provision of the contracted Helicopter service, including a number of improvements to existing aircraft and mission capability.

A timeline of the history of PSS and predecessor agencies is attached as Appendix A. With regards to the foreseeable future for PSS, once the major upgrades for SACAD and SAGRN are completed, PSS will be responsible for the ongoing contract administration of the Services as well as other projects, either as part of the ongoing management and maintenance of these critical services or when they next require major upgrades in approximately 7 to 10 years. Once civil aviation aviation changes have been finalised SRHS will proceed to tender for a new helicopter service.



#### **PSS Role and Function**

PSS is responsible for facilitating the ongoing management, including contract management, of the across government services of the Government Radio Network, Computer Aided Dispatch and Rescue Helicopter. This includes overseeing upgrades, developing and managing across government contracts and ensuring service delivery standards are met for the multiple and diverse user agences.

PSS supports police and emergency services (and other) agencies via its core Functions of:

- Project Delivery;
- Service Delivery; and
- Support Services (including Commercial, Financial and Administration).

The following Services are provided as part of those Functions:

- SACAD
- SAGRN
- SRHS

These Services are interconnected by their customers as well as the technologies they use to interact with and complement each other. For example, when a 000 call is made and police or emergency services are dispatched it is via the SACAD system, with the responders being guided by GIS data. The responders then communicate via their SAGRN radios. If the emergency is in a remote location, or requires air assistance, the SRHS is dispatched and ground crews communicate with the aircraft via radio.

#### SA Computer Aided Dispatch

#### SACAD History and Background

Prior to the implementation of SACAD and SAGRN, emergency service agencies managed their own private communications networks. SAAS, for example, dispatched their crews by phone. MFS managed a VHF network before migrating to AMS and SAGRN equipment; and SAPOL used standard 64 UHF channels before switching to the SAGRN in 2002.

In 1997 a Registration of Interest (ROI) was let for SACAD. 11 companies responded, with six of those respondents short listed for the Request for Proposal (RFP). Three proposals were received and of those, two were approved to proceed to Best and Final Offer (BAFO).

In 1999 the Computer Aided Dispatch Project was reviewed and as part of the 2001/02 Capital Investment Program it was decided to separate the AMS Project from the CAD Project.

The AMS Project was proposed to provide a platform for automating telephone calls, capture of vital '000' call data and association of call logger records with incident records to speed search and retrieval. The AMS Project had four components: Voice Loggers; Telephone Call



Handling System (TCHS); Radio Switching and Console System (RSCS); and the provision of dedicated call-taking and dispatch consoles. TCHS and RSCS were both let to tender in 2000.

The CAD Project was needed primarily because the different computer aided dispatch systems used by each of the emergency communication centres had been in place for more than 15 years and those systems:

- were nearing the end of their effective operational lives;
- did not provide the functionality or capacity necessary to meet the expected increase in the level and complexity of future demands; and
- did not provide sufficient back up or recovery mechanisms to ensure the continuity of critical system, information and support services to the communication centres.

This need was recognised by Cabinet when it approved funding for the full scope of the SACAD project in the 2003/04 Budget.

#### SACAD Role and Function

SACAD provides the main information management systems on which the state's three main emergency (triple zero) communications centres depend. Its purpose is to ensure the quickest and most effective responses to emergencies and calls for help. Given its vital role, SACAD is required to operate without interruption every day of the year.

An initial business case, conducted by Broadleaf Capital International Pty Ltd (circa 2000) examined options for the implementation of an integrated multi-service Computer Aided Dispatch system for the emergency services of SA.

Following years of ground work, including the AMS project and SACAD acquisition planning, work began on the initial stages of the SACAD project in January 2009. The aim of SACAD was to provide the state's police, ambulance and emergency services with advanced communications centre systems and capabilities. This included:

- more reliable, resilient and better supported dispatch systems,
- more information for identifying hazards or risks that may affect the public and/or responding officers, and
- improved information sharing across agencies through a suite of advanced information and response management systems, infrastructure and services.

A \$2.9 million upgrade of the South Australia Computer Aided Dispatch (SACAD) system was approved in 2013-14. The upgrade's aim was to ensure SACAD continued to meet the emergency response needs of the police, ambulance and emergency services for at least the next five years. The original expectation was that the SACAD project would hand over assets and systems to the Agencies to manage at the end of the Project.

SACAD systems were successfully upgraded for SAPOL, SAMFS, CFS, SES in 2014-15 with SAAS transitioned to the upgraded application, database and operating systems in 2015-



16. For various reasons the handover to Agencies did not happen and the SACAD team has been transforming from a project-oriented organisation to an ongoing service provider.

SACAD staff are responsible for:

- Contract Management;
- Level 3 technical support to user agencies;
- Coordinating Level 4 technical support to user agencies (which is provided by vendor(s));
- Project management for upgrades or enhancements; and
- Producing GIS maps.

User agencies are responsible for their own level 1 and 2 technical support and the data captured by the SACAD system is owned by the user agencies.

#### South Australian Government Radio Network

#### SAGRN History and Background

In the 1980s the Public Buildings Department was responsible for, amongst other things, construction and lease negotiations on behalf of government departments, such as the Police Department, who built their own communications towers. This function passed to Property Management, South Australian Department of Housing and Construction (SACON) (c1988), Real Estate Management, Services SA (c1997) and then Real Estate Management, Department for Administrative and Information Services (DAIS) (c2000).<sup>7</sup>

In October 1997 the SA Government restructure of Departments and portfolios resulted in the Government Radio Network (SAGRN) being part of the then newly formed Department for Administrative and Information Services (DAIS).

Following a tender process Telstra Corporation Ltd was contracted to design, construct, operate and maintain the Government radio network and they were responsible for the creation and maintenance of relevant records from that point until the cessation of the contract in 2010.<sup>8</sup>

The development of policy and management of preliminary SAGRN matters together with the letting of the contract attracted a degree of community interest and debate. Construction of the Network Operations Control Centre (NOCC) and the first transmission site commenced in August 1999.

<sup>&</sup>lt;sup>7</sup> Public Buildings Department/South Australian Department of Housing and Construction/Services SA Radio Site files (files and file numbering format NNNN/YY was used by each departments, as well as DAIS to c2000)

<sup>&</sup>lt;sup>8</sup> RDS1999/19V1



Government of South Australia

### Attorney- General's Department - Public Safety Solutions (and predecessor agencies)

In 2006, following the abolition of DAIS responsibility for the SAGRN was transferred to the Department for Transport, Energy and Infrastructure (DTEI). Service management of the SAGRN was the responsibility of the Office of the Chief Information Officer (OCIO), under the oversight of the ICT Board.<sup>9</sup>

The Public Safety Communications Advisory Group (PSCAG) was an advisory group consulted to ensure proposed policy, management and proposals were realistic and business decisions were balanced, without compromising the needs and goals of individual agencies. PSCAG tested the ability to implement, manage and maintain future or current technologies. The creation and membership of the PSCAG was the responsibility of the SAGRN Board. PSCAG was comprised of senior operations managers and other key staff as required.

In January 2009 the Chief Executive of DETI proposed that Justice take lead agency responsibility for the service management functions required to support the ongoing operations of the SAGRN because:

- A 2008/09 review of central ICT service delivery by Shared Services SA determined that the management of the SAGRN was not in DTEI's scope;
- The SAGRN service management function is mainly operational and was therefore unsuited to, and conflicted with, the central policy and procurement role of the OCIO; and
- As the main user of the SAGRN, Justice was better suited to manage the services required to ensure its effective ongoing operation.

On 8 February 2010 Cabinet approved the transfer of SAGRN responsibilities from DTEI to the Justice Portfolio (Attorney General's Department). This cabinet submission also gave approval for the establishment of the SAGRN Board.

On 14 July 2011 His Excellency the Governor in Executive Council proclaimed the transfer of assets, rights and liabilities for the function or other activity of the SAGRN to the Minister for Emergency Services.

#### **SAGRN Role and Function**

The SAGRN is part of the State's critical infrastructure. It is essential to meeting the radio communications needs of the State's police, ambulance and emergency (public safety) services and it is important to the business operations of most other Government agencies.

APPROVED: 24 October 2018

<sup>&</sup>lt;sup>9</sup> RDS2007/08V1



The SAGRN currently incorporates the following elements:

- Voice Network used by 22 agencies for operational, strategic, emergency dispatch and day to day communications;
- Paging Network used by agencies such as Country Fire Service, State Emergency Services and SA Ambulance Service as the primary method of Dispatch;
- Intersite Links Network of microwave links and some fibre connecting all of the 209 transmission sites;
- Mobile Data Network previously used by three agencies, however now being replaced by commercial 3G solutions;
- Dispatch Consoles Consoles used for voice dispatching, with customised integrated consoles in the Emergency Communications Centres and standard consoles at other agency locations;
- Service Desk and Network Operations Control Centre; and
- Ongoing Management and Support Services.

The Ongoing Management and support services is comprised of a mix of internal Government and externally contracted services. This includes management of SAGRN assets owned, operated and/or contracted by the State and all documentation, ICT systems and software licences owned by the State for the purposes of the SAGRN (principally for the SAGRN contract, site leasing, property and asset management). In 2010 Motorola won the contract for the day to day operations of the SAGRN under an ongoing service management contract.

A SAGRN Upgrade project was approved by Cabinet in 2009. Funding for the upgrade has been approved "to implement a major upgrade to the existing SAGRN to meet the needs of the State's police and emergency services, and other agencies, well into the next decade". Funding totalling \$154.5 million over six years for the SAGRN Upgrade project was approved by Cabinet in June 2009, as part of the 2009/10 State Budget. The approved project scope includes:

- A 'like-for-like' upgrade of all SAGRN sub-networks to provide the same capability as the existing network in terms of coverage, functionality, performance, availability and redundancy.
- Leveraging the investment in the existing SAGRN and upgrading/replacing equipment only as required to ensure its service life for at least 7 years and up to 10.
- The continuing use of core Motorola technology for the Voice sub-network.

The Upgrade has progressed as a staged project. Urgent rectification works were carried out under the Stage 1 Upgrade, while the remaining network refresh was let as an Expression of Interest in 2012. Successful respondents were invited to respond to a Request for Proposal in 2014 and the Upgrade and Ongoing Service Management contracts with Motorola were signed in March 2015, with an expected completion date of late 2019.



**Government of South Australia** 

# Attorney- General's Department - Public Safety Solutions (and predecessor agencies)

#### State Rescue Helicopter Service

#### **SRHS History and Background**

While Surf Life Saving Association (SLSA) had been conducting beach patrols using a helicopter in the mid 1970s, the first trial by the South Australian Police (SAPOL) and the South Australian Health Services was not undertaken until December 1979. The trial evidenced a need for a helicopter service and the Government proceeded to investigate a more permanent solution.

In May 1980 Cabinet approved the establishment of a full time State Rescue Helicopter Service (SRHS). The helicopter was used by SAPOL, Health, Country Fire Service (CFS), and SLSA and was operated by Lloyd Helicopters. A Management Committee was appointed with nominees from the User Agencies and an Emergency Services Ministerial Officer. The Committee was responsible for developing strategy for the Service, operational protocols and managing the budget. The initial contract funded the leasing arrangement for a helicopter, which included piloting and maintenance and the User Agencies paid a flying charge per hour used. Government administration was originally vested with the Premier's Department.

Over the next decade the Management Committee lobbied the Government to upgrade and increase the capacity of the helicopters. Various approvals to proceed with tenders were given and then rescinded as the Management Committee and Government struggled to agree on the best operational model and exact requirements needed to adequately service User Agencies. In the meantime the contract with Lloyd's Helicopters was renewed to keep the existing helicopter in service.

In September 1990 a five year contract with Lloyd Helicopters for the lease of two aircraft was announced. This agreement included a single pilot provided by Lloyd on a 24 hours a day basis with a crewman to be provided by SAPOL STAR Division. A few years later a new tender process was undertaken and in October 1996 Lloyds Offshore Helicopters Pty Ltd was announced as the successful tender. This tender was for two aircraft and for two pilots and a crewman to be available 24 hours a day.In November 2000, Lloyds transferred to CHC.<sup>10</sup>

A further tender process was undertaken in December 2001, with the contract extended until December 2005 with CHC.

Prior to August 2005, the governance structure for managing the contract for the SRHS included a Management Committee and two sub-committees (Operations Sub-Committee and Medical Audit Sub-Committee). Due to SAAS becoming part of the Health Portfolio and a new contract with Australian Helicopters commencing in December 2005, the Management Committee recommended to the Minister for Police the establishment of the current

<sup>&</sup>lt;sup>10</sup> A History of the South Australian Rescue Helicopter Service 1979-2004, Michael Jelly RFD, MB BS FRACMA FRACGP FCHSE



Ministerial Advisory Committee, give the Operations Committee a broader role and to abolish the Medical Audit Sub-Committee. The Management Committee also recommended moving SRHS from SAPOL Administered Items to Attorney-General's Department Administered Items and to be managed by Justice Business Services Division.<sup>11</sup>

In 2006 a contract was signed with Australian Helicopters, increasing the fleet to three aircraft. This contract included the South Australian Ambulance Service (SAAS), SAPOL and CFS. This contract was for a period of seven years with the option to extend. The option to extend for a further three years was used, with September 2015 the expiry of the contract. A tender process commenced in 2014 to procure a new SRHS contract, however this process was terminated in early 2015 due to impending changes to the Civil Aviation Services. With the introduction of those changes, the SRHS would be required to move to a much higher performance class of helicopters, with current indicative costs of being up to 3 times more than current costs. A contract extension with Australian Helicopters (name changed to Babcock Mission Critical Services (BMCS) in 2016) was executed for an additional 3 years to September 2018, with two one year options to extend. Approval from Cabinet to go out to the market for a new SRHS contract will be sought once the impact of civil aviation changes are known.

#### **SRHS Sponsorship**

Over time the SRHS has received sponsorship from various entities including 5AA who were financial contributors to the original helicopter trials; Westpac, Channel 10, Adelaide Bank, SGIC, and most recently the Motor Accident Commission (MAC).

The SRHS also receives a set allocated amount of funding each year from the Compulsory Third Party Regulator (current agreement until 2018) as well as from the Emergency Services Levy funding.

#### **SRHS Current Operation**

The SRHS is an Administered Item managed within  $AGD^{12}$ , with the three user agencies, SAAS, SAPOL and CFS cross charged for their flying hours.

Core tasks User Agencies perform using the SRHS include:

- Aeromedical retrievals from rural hospitals and accident scenes
- Search and rescue missions, by land and sea
- Police surveillance and it's response to criminal activities
- Aerial bushfire fighting command and bushfire intelligence gathering

<sup>&</sup>lt;sup>11</sup> Minute to Minister for Police dated 27 October 2005, File 01/01240

<sup>&</sup>lt;sup>12</sup> Attorney General's Department Annual Report 2015-2016



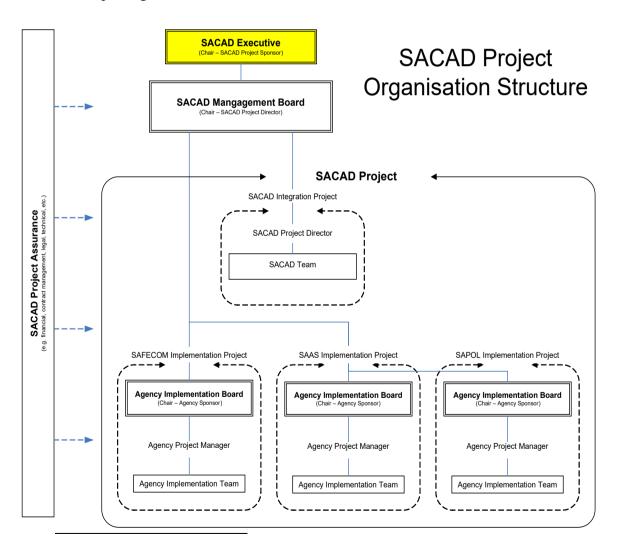
#### **PSS Public Safety Solutions Structure Description**

Managers of the PSS Functions report directly to the Director, PSS. Support staff such as Administrative, Financial and Commercial are shared across the Services.

#### **SACAD Structure Description**

The SACAD Team report to the SACAD Executive, which comprises chief or deputy executives from each of the User Agencies; senior executives representing information technology and financial interests of Portfolios and Government; SACAD Project Director; and is chaired by the SACAD Project Sponsor. The board meets monthly and the SACAD Team provide secretariat support for the Executive.

SACAD reporting structure is as follows: <sup>13</sup>



<sup>13</sup> SACAD Executive Terms of Reference 10/8/08 (09/0163)



**SACAD Management Board (SMB)** - The SMB is responsible for selecting and implementing the SACAD infrastructure, systems and services that are common to, or shared across, the greater SACAD Project. The SACAD Project Director is the Chair of the SMB and membership includes the Agency Sponsors of participating Agencies; senior executives representing information technology, financial and procurement interests of the Portfolios; and a senior executive representing interests of Government's ICT directions, policies and contract arrangements.<sup>14</sup>

**Agency Implementation Boards (AIB) -** AIB were established in SAAS, SAFECOM (with the SAFECOM AIB representing all SAFECOM agencies i.e. MFS, CFS, SES and SAFECOM) and SAPOL to oversee the implementation of SACAD systems and services. The AIB is responsible for ensuring SACAD will satisfy the business requirements and service obligations of their respective Agencies.

#### SAGRN Structure Description

The SAGRN Board, chaired by AGD Chief Executive and with membership from DTEI, Department of Treasury and Finance (DTF) and user agencies, was established as the main decision-making forum for all SAGRN matters, including ongoing management services and the Upgrade Project, and all related procurements. The inaugural meeting of the SAGRN Board was held on 17 February 2010.

SAGRN supports the SAGRN Board by working to develop and obtain relevant approvals for projects and implementation plans. SAGRN is also responsible for all related policy, governance processes, and for reporting, as appropriate, through the SAGRN Board and the Minister for Emergency Services to Cabinet on all strategic matters.

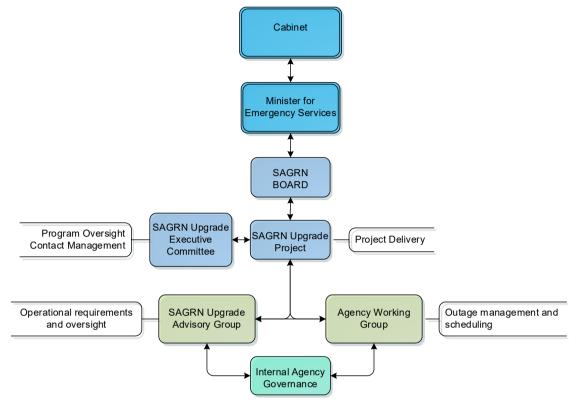
The Agency Working Group (AWG) was established to provide input into Implementation approach (including change management); ensures approach is informed by individual agencies needs and priorities; provides a point contact for each Agency and enables SAGRN Upgrade Project Team to communicate key messages and progress.

The Upgrade Advisory Group (UAG) was established to provide recommendations, advice and guidance to the SAGRN Upgrade project and to the SAGRN Board to assist with the planning, oversight and governance of the SAGRN Upgrade. The UAG has a non-technical focus, comprised of senior operations managers from stakeholder agencies expected to be most affected by the Upgrade's roll-out and its implementation.

<sup>&</sup>lt;sup>14</sup> SACAD Management Board ToR 30/6/05 (08/1716)



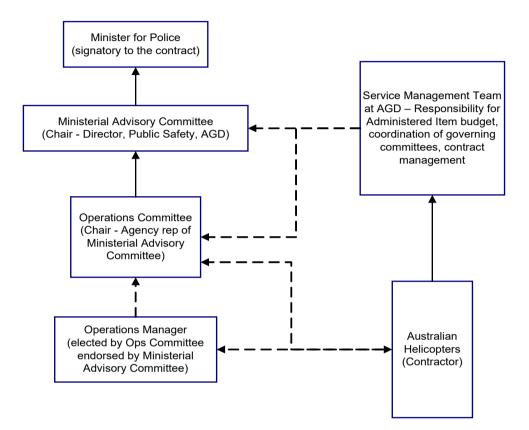
The following diagram outlines the structure and inter-relationships of the SAGRN framework.





#### **SRHS Structure Description**

SRHS' governance structure is:



SRHS Service Management Team's main functions include:

- Administrative services for SRHS
- Secretariat function for SRHS Ministerial Advisory Committee
- Secretariat function for SRHS Operations Committee
- Contract Management
- SRHS Budget management
- Reporting, both internal and to user agencies
- User Agency Requirements gathering (reviews)
- Sponsorship agreement
- Procurement
- Facilitate Training course for user agencies



The SRHS Ministerial Advisory Committee was established as the principal management committee, responsible for providing an overall strategic oversight for the SRHS. The main objectives of this committee are to:

- ensuring effective executive oversight and coordination of the service;
- ensuring meaningful directions and targets are established, monitored, reported and met;
- ensuring effective control of the total budget of the service;
- where considered necessary, approving PSS to seek additional funding and approvals necessary for the service to achieve its outcomes;
- ensuring the service and related initiatives of involved agencies are aligned;
- representing the collective interests of the Government with respect to the service, without unacceptably compromising the needs, obligations and goals of individual agencies;
- ensuring the service is driven by a consistent, considered approach to determining the need, value and relative priority of initiatives;
- where appropriate, delegating responsibilities to the Operations Committee; and
- providing advice as appropriate to the Minister for Police, who is the contract signatory.

The Operations Committee is responsible for the day-to-day management and administration of service delivery and operations. The main objectives of the Operations Committee are to:

- Determine training, safety, risk and operating procedural issues and policy;
- Discuss contract breaches and key performance issues and make recommendations to the Ministerial Advisory Committee;
- Determine future operational requirements of the service;
- Monitor the flying hours of each agency;
- Determine relevant statistical reporting required to be collected by the service and monitor statistics; and
- Recommend any contract changes to the Ministerial Advisory Committee

The Emergency Operating Centre within SAAS provides the dispatch co-ordination function for the helicopters (*'tasking'*), with SA Health responsible for their own Helicopter landing pads. Refer to SAAS RDS 2012/10v1 for disposal coverage of these records.

The Contractor is responsible for maintaining flight records which are used to cross charge agencies for flight time.



#### **Other Initiatives**

PSS undertakes other initiatives from time to time. These initiatives are undertaken by PSS staff and reported through normal PSS management lines.

#### CCTV

In December 2013, the state government committed \$4.9 million to install more closed circuit television (CCTV) cameras, lighting and increased monitoring under its Safe City Policy. The resulting Safe City - CCTV Project is being managed by AGD with the cooperation and input of Adelaide City Council and SAPOL.

Stage 1 of the project included:

- providing additional resourcing to monitor the CCTV network in the city of Adelaide on a 24 x 7 basis
- installing up to 25 CCTV cameras, lighting and signage to create a safe pedestrian corridor linking the Adelaide Oval to the Central Market precinct.

Improved monitoring of the Adelaide City Council CCTV network, by the SAPOL Security Services Branch, has commenced. Installation of the additional CCTV cameras, lighting and related infrastructure along the oval-to-market corridor was completed in 2014. Stage 2 of the project, included the installation of a small number of additional cameras and the introduction of new standards and practices in CCTV use.

In 2014-15 AGD established a CCTV Grants Fund Program, available to councils in metropolitan and regional South Australia for the installation of CCTV systems, security lighting and other technologies to improve safety in crime hotspots.

#### **Predecessor Agencies**

There is no predecessor agency for PSS.

SAGRN was previously a function of:

Government ICT (Information, Communication, Technology) Services GA 1639, 1998
 2010

SRHS was previously the responsibility of DPC.

#### Successor Agencies

There is no successor agency for PSS.

#### Legislation

PSS does not administer any legislation.

APPROVED: 24 October 2018



Relevant legislation not administered by the agency but impacting on its business includes:

- Civil Aviation (Carriers' Liability) Act 1962
- Crown Land Management Act 2009
- Development Act 1993
- Electronic Communications Act 2000
- Emergency Management Act 2004
- Emergency Services Funding Act 1998
- Fire and Emergency Services Act 2005
- Freedom of Information Act 1991
- Health Care Regulations 2008
- Motor Accident Commission Act 1992
- Pastoral Land Management and Conservation Act 1989
- Public Finance and Audit Act 1987
- Public Sector Act 2009
- Public Sector (Honesty and Accountability) Act 1995
- State Procurement Act 2004
- State Records Act 1997
- Telecommunications Act 1997 (Cwth)
- Telecommunications (Interception) Act 2012
- Work Health and Safety Act 2012

### **Context of the Records Covered by the Schedule**

#### Coverage of RDS 2017/36

The RDS covers the following series of records that are also partly covered by RDS2007/08v1 (expired) and RDS2013/04v1 (superseded) as well as ongoing operational records and administrative records that were not previously covered by an RDS.

#### SAGRN:

- GRS 6535 Government Radio Network (GRN) BAFO Best and Final Offers, negotiation and contract, 1998
- GRS 6537 GRNC Government Radio Network Contract evaluation of bids files, 1997
- GRS 6538 GRNC Miscellaneous files, 1997



- GRS 6539 Recfind files, annual single number series with 'OT' prefix Office of Information Technology
- GRS 6602 Executive Director of Government Radio Network Contract (GRNC), 1995-06
- GRS 6603 Telecommunications Services Manager, 1997
- GRS 6604 Corporate Recfind files Government Radio Network, annual single number series with 'GRN' prefix, 1998-1998
- GRS 7601 Recfind files, annual single number series with 'DITS' or 'ITS' prefix -Office of Information Technology. Only consignments 10, 14, 15, 16, 36 and 37 relate to SAGRN. These consignments have been transferred to State Records' custody. Other records from this series are held by PSS and are at this time unsentenced.
- GRS 16135 'Recfind' files, annual single number series with 'OCIO' prefix Office of the Chief Information Officer

#### PSS (comprising SACAD, SAGRN, SRHS in various AGD Divisions and iterations):

• GRS 14260 - 'Recfind' Files, annual single number series - Attorney General's Department

This RDS will also apply to records managed and created by the Contracted Management and Support Services providers (contractors) on behalf of the PSS Functions.

#### Related Series Affected by RDS 2017/36

There are no related series affected by this RDS.

#### **Complementary Schedules to RDS 2017/36**

- GDS 33 Across Government Emergency Management includes policies and procedures for managing, responding to and investigating emergencies during which PSS services are utilised. PSS is represented at the State Crisis Centre during emergencies and its policies and procedures and incident investigations need to complement those of other emergency services. GDS33 (pg 11) requires Agency operational records disposal schedules to cover operational records relating to emergencies and incidents outside of the Emergency Management Act.
- RDS2010/03 v1 Attorney General's Department Organisational Performance Division (and predecessor agencies) was potentially used to appraise PSS records that remained in the custody of OPD as all PSS services and functions were part of OPD at different times circa 2010-2011. This RDS also covers records of complex multi-agency, large scale or high risk projects, like those undertaken by PSS.



#### Existing Disposal Schedules Superseded by RDS 2017/36

• RDS 2013/04 v1 for Attorney General's Department - Policy, Projects & Technology -Public Safety Solutions - South Australian Government Radio Network (SAGRN) (and predecessor agencies) approved 16 December 2014

#### **Records Structure within Public Safety Solutions**

PSS records comprise of the following record groups:

- annual single number Recfind files forming part of the Corporate AGD (CSO) database with file number format YY/NNNN, e.g. 12/1007, Technology & Telecommunications/Acquisition/PSS Upgrade/Expression of Interest
- annual single number Recfind files forming part of the corporate OCIO database with file numbering ITSYY/NNNN, e.g. ITS98/0673 Projects/Implementation/GRN Network Construction/Sites/(782) Mount Lofty Site (GRS 7601)
- annual single number files (database unknown) with file numbering NNNN/YY (Public Buildings Department/South Australian Department of Housing and Construction (SACON))
- uncontrolled records, including those created or received by the State e.g. technical assessments, vehicle and maintenance records and those received from contracted ongoing management and support services providers, e.g. Programmed Maintenance reports and daily and weekly reports.

#### **Broad Description and Purpose of the Records**

PSS records serve two functions:

- Operational Service Delivery -
  - These records document the current 'as built' status of the Function, including configuration database and site plans, drawings, specifications, frequencies, etc. required to operate the individual Service. These records are considered vital to the operation of the Function/Service.
  - Contract management activities, including executing new contracts and managing performance under existing contracts.
  - Day to day management of the Function, which may, to an extent, be managed by the contracted Ongoing Management Service Delivery provider, as is the case of SAGRN and SRHS, or managed in-house as with SACAD. Tasks include helpdesk, change requests, network monitoring, maintenance records, property lease and licensing, radio frequency licensing, financial management, etc.



- Operational Service Delivery records comprise both corporate files and unstructured information and may exist in hard copy or electronic format.
- Projects -
  - These records include the investigation and documentation of change necessary to complete an upgrade or change to an existing system or implement a new system.
  - Records of the contractual arrangements made and demonstration of the work undertaken during a project. Work undertaken ranges from investigating options, performing physical changes, and developing and providing appropriate documentation to evidence changes made and update to the vital 'as built' drawings and specifications.
  - Records required for the day to day operations of a Service/Function, such as configuration data and drawings will be transferred to the relevant PSS Function as active records. Remaining Project files will be closed and disposed in accordance with this RDS. PSS will maintain ownership of these records.
  - These records comprise of corporate Recfind files. AGD is in the process of decommissioning Recfind and moving to Objective for corporate files.

This RDS also covers certain historical records, which in some cases includes information from the inception of a Service/Function as well as day to day operational records. Much of this information is uncontrolled and has become disjointed as PSS Functions have moved within and across Agencies. Records created while Services have been part of AGD will be referenced within the same corporate AGD Recfind (CSO) database.

#### Functions and Activities Documented by the Records

PSS Functions are part of the State's critical infrastructure and are critical to the needs of the State's police, ambulance and emergency (public safety) services, with SAGRN also being important to the business operations of most other Government agencies e.g. DPTI, CAA, DCS. The functions used to describe the records covered by this RDS reflect the devolved nature of the PSS Functions and seeks to support the distinction between those activities undertaken by State employees and those routinely managed by Contracted service providers. Due to the fact that the PSS Functions are also usually high value procurements and generate substantial public interest any refresh or Upgrade project result in additional project management requirements, including funding and staffing and as such has been included as a separate function.

Given the above, the following functions have been used in this RDS:

- Contract Management
- Governance



- Infrastructure Library Management
- Operations Management
- Projects
- Public Relations and Sponsorship
- Site Management and
- Strategic Infrastructure Management.

The above functions are supported by the following activities:

- Accounting
- Advice
- Authorisation
- Boards and Committees
- Change Management
- Contract Development
- Contract Monitoring
- Contract Variation
- Contractor Management
- Data Administration
- Equipment Management
- Evaluation
- Grant Disbursement
- Incident Management
- Liaison
- Library Maintenance



- Maintenance
- Meetings
- Planning
- Policy and Procedures
- Procurement
- Project Management
- Promotion
- Reporting
- Risk Management
- Security
- Service Desk
- Site Sharing
- Training
- Transition
- User Management

#### Arrangement of the Records

Records managed within the AGD Recfind database are arranged numerically in the format YY/NNNN. File titles are created from a combined thesaurus of GDS 15 v5 and AGD functions and activities, with the last two levels available for free text. Records that were managed within the OCIO Recfind database were also arranged similarly, with file number format ITSYY/NNNN and a combined thesaurus.

Records managed by the contracted service providers (past and current) are arranged within their own hard copy filing systems.

Records are managed as hard copy records for the purpose of transfer to State Records. Many records, such as 'As Builts' and map information are managed in digital formats (e.g. .dwg or .map). Hard copy versions are printed to capture the evolution of the record over time.



SAGRN has implemented SharePoint to manage its critical 'As Built' information in their native formats and to also allow for shared use by the contracted service provider. SACAD has implemented SharePoint and CRM to track and manage operations.

#### Agency Creating the Records

The majority of the records covered by this RDS have been created by the agency with current administrative control and responsibility for the records. Some of the records were created by predecessor agencies and contracted service providers and may be created by successor agencies.

Records held by contracted service providers are either held in digital format in system databases or as unstructured hard copy records.

Records held by the original contracted service providers for SAGRN were returned to PSS when the 2010 tender process awarded the contract to a different service provider. Since that time, the current SAGRN contracted service provider has held PSS records.

SRHS' contracted service provider maintains records (e.g. flight usage in spreadsheets).

SACAD contracted service providers maintain records in digital format in system databases.

Service providers must refer requests to dispose of records to PSS for approval.

#### Agency Owning or Controlling the Records

PSS that administers the records covered by this RDS also controls or owns them.

Some GRS' (such as 7601 or 16135) may have shared custody because the series includes records of a PSS function (e.g. SAGRN) as well as records of another agency's business.

#### Date Range of the Records

Records Date Range: 1985 to **Ongoing** 

#### Volume of the Records

On-site hard copy = 57 linear metres State Records holdings = 67 linear metres Contracted Ongoing Management Services Provider holdings = 25 linear metres Offsite storage provider (hard copy) = 20 linear metres

On-site digital records = approx. 187 GB It has not been possible to calculate the holdings stored in system databases managed by contracted service providers.



The majority of PSS records are created during project work. With the implementation of SharePoint for SAGRN (see Appendix B for SAGRN SharePoint architecture) and CRM for SACAD, it is anticipated that annual hard copy record growth will be low, approximating 5 linear metres of temporary value records and up to 2 linear metres of permanent value records.

#### **Special Custody Requirements**

There are no special custody requirements.

#### **Special Storage Requirements**

There are no special storage requirements.

#### **Issues Not Mentioned Previously**

There are no issues that have not already been mentioned.

### **Comments Regarding Disposal Recommendations**

#### Permanent Records Rationale

Objective 1 - To identify and preserve official records providing evidence of the source of authority, foundation and machinery of the South Australian Government and public sector bodies.

Objective 1 is met by the following records that evidence the responsibilities of PSS that enable emergency services and other agencies to protect and provide services to the people of the State. For example, the contracts entered into with service providers to undertake network management on behalf of the Government that stipulate service delivery standards and across government purchasing agreements; or the policies and plans that establish the boundaries of PSS functions and services and those of its contractors and User Agencies:

- 1.1.1 Contract Management, Contract Development (executed contracts)
- 1.3.1 Contract Management, Contract Variation (signed variations)
- 1.4.1 Contract Management, Meetings (significant contracts)
- 8.7.1 Strategic Infrastructure Management Planning (significant master plans)
- 8.8.1 Strategic Infrastructure Management, Policy (master copy of policy)

Objective 1 is also met by the following records that evidence the authority for PSS to undertake actions. For example, defining what functions will be undertaken by State



employees and what will be outsourced or privatised, or providing direction and oversight as a high level governance body:

- 2.1.1 Governance, Authorisation (delegation)
- 2.2.1 Governance, Boards and Committees (proceedings, high level leadership)
- 8.7.1 Strategic Infrastructure Management Planning (significant master plans)
- 8.8.1 Strategic Infrastructure Management, Policy (master copy of policy)
- 8.11.1 Strategic Infrastructure Management, Transition (machinery of government)
- 8.11.2 Strategic Infrastructure Management, Transition (privatise, contract out)

Objective 2 - To identify and preserve official records providing evidence of deliberations, decisions and actions of the South Australian Government and public sector bodies relating to key functions and programs and significant issues faced in governing the state of South Australia.

Objective 2 is met by the following records that evidence decisions, deliberations and actions:

- 1. As made by high level leadership groups, including in response to signification situations, e.g. during an emergency:
  - 2.2.1 Governance, Boards and Committees (proceedings, high level leadership)
  - 2.3.1 Governance, Reporting (significant situation)
  - 4.2.1 Operations Management, Incident Management (significant incident, severity level 1 or 2)
- 2. As evidence of the formulation, monitoring, analysing or review of policy. For example, when reviewing the performance of the PSS functions and services and identifying opportunities for improvements that can have serious implications for User Agencies.
  - 4.5.1 Operations Management, Reporting (annual report)
  - 8.4.1 Strategic Infrastructure Management, Change Management (major impact change)
  - 8.4.2 Strategic Infrastructure Management, Evaluation (management configuration e.g. decentralise)
  - 8.5.1 Strategic Infrastructure Management, Evaluation (significant change e.g. location or sub-network)



- 8.6.1 Strategic Infrastructure Management, Meetings (PSS high level)
- 8.7.1 Strategic Infrastructure Management Planning (significant master plans)
- 8.8.1 Strategic Infrastructure Management, Policy and Procedures (master copy of policy)
- 8.8.2 Strategic Infrastructure Management, Policy and Procedures (major drafts)
- 5.4.1 Projects, Project Management (significant project investigation)
- 3. As evidence of strategic management decisions across government and between the public and private sectors, where functions are co-managed, privatised or out-sourced:
  - 1.1.1 Contract Management, Contract Development (executed contracts)
  - 1.3.1 Contract Management, Contract Variation (signed variations)
  - 1.4.1 Contract Management, Meetings (significant contracts)
  - 4.4.1 Operations Management, Policy and Procedures (master policies, procedures)
  - 7.3.1 Site Management, Policy and Procedures (master set policies, plans)
  - 8.11.1 Strategic Infrastructure Management, Transition (machinery of government)
  - 8.11.2 Strategic Infrastructure Management, Transition (privatise, contract out)
  - 8.11.3 Strategic Infrastructure Management, Transition (acceptance of handover from major project)

*Objective 3* – To identify and preserve official records providing evidence of the legal status and fundamental rights and entitlements of individuals and groups.

Objective 3 is met by the following records that evidence the rights or entitlements of individuals and groups by establishing the existence of rights to ownership or use of land:

• 7.1.3 Site Management, Construction (Cultural Heritage survey/Land Title claim)

Objective 4 - To identify and preserve official records substantially contributing to the knowledge and understanding of the society and communities of South Australia.

Objective 4 is met by the following records that evidence the planning, implementation and management of major infrastructure or development projects, including PSS Upgrade works to replace aging infrastructure or rectify known service limitations:



- 3.2.1 Infrastructure Library Management, Library Maintenance (master network control docs)
- 3.2.2 Infrastructure Library Management, Library Maintenance (master site control docs)
- 3.2.3 Infrastructure Library Management, Library Maintenance (structural assessments)
- 5.2.1 Projects, Meetings (membership/proceedings high level project meetings)
- 5.3.1 Projects, Procurement (significant tenders)
- 5.4.1 Projects, Project Management (significant project investigation)
- 5.4.3 Projects, Project Management (significant project running)
- 7.1.1 Site Management, Construction (significant location)
- 8.4.2 Strategic Infrastructure Management, Evaluation (significant change e.g. location or sub-network)

Objective 5 - To identify and preserve official records that contribute to the protection and wellbeing of the community or provide substantial evidence of the condition of the State, its people and the environment, and the impact of government activities on them.

Objective 5 is met by the following records that evidence the collection and analyses of data to assist planning and decision making for the wellbeing of the people, such as regular assessment of technologies and infrastructure to keep pace with technological advances; and respond to changes in demographics that impact the provision of associated Government services, such as policing:

- 4.2.1 Operations Management, Incident Management (significant incident, severity 1 or 2)
- 5.1.1 Projects, Grant Disbursement (summary of grant applications)
- 5.4.1 Projects, Project Management (significant project investigation)
- 8.4.2 Strategic Infrastructure Management, Evaluation (significant change e.g. location or sub-network)

### Temporary Records Rationale

Records relating to executing and managing ordinary and incidental contracts and procurements (items 1.1.2 – 1.1.4, 1.2.1 - 1.2.3, 1.3.2-1.3.3, 1.4.2-1.4.3, 5.3.2-5.3.3, 7.4.1,



8.9.1 - 8.9.2) are deemed to be of temporary value because of the low value, low impact of the works.

Records relating to routine decision making (items 2.1.2), consultation or meetings (items 4.3.1, 5.2.2-5.2.4, 8.6.2-8.6.3); changes (items 4.6.1-4.6.2, 8.4.3, 8.7.2-8.7.4); policies and procedures (items 4.4.2 - 4.4.3, 7.3.2, 8.8.3) and liaison with stakeholders (items 8.5.2-8.5.3) have been deemed to be of temporary value because of the transitory nature of the records as well as the relative speed of change within the PSS Services, e.g. software updates, deployment of spares, etc.

Records relating to routine reporting (items 2.3.2, 4.5.2-4.5.6), training (items 4.7.1-4.7.2) reporting on minor incidents (item 4.2.2,) and routine projects (items 5.4.2, 5.4.4 - 5.4.7, 7.1.2, 7.1.4, 8.2.1-8.2.3) are deemed to be temporary records because their value is limited to point in time, after which time they become irrelevant.

Administrative records such as managing assets (items 4.1.1-4.1.2); data administration (items 3.1.1, 3.2.4 - 3.2.13), grant disbursement (item 5.1.2), security (items 3.3.1-3.3.2), promotion (items 6.1.1-6.1.2), charging for services (item 8.1.1), managing contractors undertaking low value works (items 8.3.1-8.3.3) and Service users (items 8.12.1-8.12.2), tracking day to day issues and risks (item 8.10.1) and maintenance (items 7.2.1-7.2.3) have been determined to be temporary records because they become irrelevant after the retention period.

### **Other Disposal Considerations**

There are no other considerations for or against the retention or destruction of records affected by this RDS.

### **Disposal Recommendation Effect on Related Records**

PSS will require current and future contracted network management service providers to provide evidence that the records they create and manage relating to the PSS are disposed of in accordance with this RDS.

### **Alternative Record Formats**

The core PSS records that describe the configuration of the Functions and Services, including the radio sites, aircraft and Comcens, comprise of many record types best managed in their native format. While drawings and coverage maps can be rendered into printable versions for hard copy files, data and information such as map plots and codeplug settings files cannot be meaningfully represented in hard copy format. These records are managed in business systems that give them context, for example SACAD Spatial Datamart, (GIS spatial data repository), Voice Logging Archiving System (long term storage of SAGRN logged audio data) and Genwatch (archives SAGRN voice and data system data for reporting and analysis).



#### Impact on Native Title Claims

There is no discernible relevance to Native Title Claims.

Note that when new SAGRN radio sites are proposed a Native Title review is undertaken by Crown Solicitor's Office (CSO) to identify if there is a Native Title claim or right to claim that would impact the building of a radio site at that specific geographical location. SAGRN provides the location of the proposed site to CSO and receives in return a report identifying if there are any Native Title considerations that would prohibit the use of the site. PSS does not hold any information relating to the history or use of the location.

### **Indigenous Considerations**

The determinations within *RDS* 2017/36 are consistent with Recommendation 21 of the *National Inquiry into the Separation of Aboriginal and Torres Strait Islander Children from Their Families*.

The principles outlined in *GDS 16*, relating to Native Title claims, have also been considered in the development of this Schedule.

RDS 2017/36 meets all cultural, historical, legal and administrative requirements.

All documents considered relevant to native title in South Australia must be checked for actual relevance with the Native Title Section of the Crown Solicitor's Office before being disposed of.



## Scope Note

## **Records Covered by this Schedule**

This *RDS* **2017**/36 applies to the current and historical records of Public Safety Solutions, including the records of SAGRN, SACAD and SRHS. For further details about Coverage of this RDS refer to pages 10-19.

Records in digital formats must be managed and maintained by migrating and reformatting as required to ensure ongoing accessibility for evidentiary, historical and administrative purposes in accordance with their permanent or temporary disposal status.

### How to Apply this Schedule

### Use in conjunction with GDS

This Schedule should be used in conjunction with *GDS 30*, as amended, or its successor. Cross-references to the *GDS 30* are included in this Schedule where appropriate.

To identify records that may be potentially relevant to native title claims, please refer to guideline *Identifying documents which may be relevant to Native Title* attached to *GDS 16*. Where records sentenced for temporary retention are identified as having potential relevance to a native title claim, they need to be retained until 31 December 2024.

To identify records that may be potentially relevant to *Legal Proceedings or Ex Gratia Applications Relating to Alleged Abuse of Former Children Whilst in State Care*, please refer to *GDS 27*. Where records sentenced for temporary retention are identified as having potential relevance, they need to be retained until 31 December 2020.

To identify records that may be potentially relevant to the *Royal Commission into Institutional Responses to Child Sexual Abuse*, please refer to *GDS 32*. Where records sentenced for temporary retention are identified as having potential relevance, they need to be retained until 31 December 2023.

### Use in conjunction with, or complementary to, other RDS

This Records Disposal Schedule does not complement any existing schedules.

### Other RDS superseded by RDS 2017/36

• RDS 2013/04 v1 for Attorney General's Department - Policy, Projects & Technology -Public Safety Solutions - South Australian Government Radio Network (SAGRN) (and predecessor agencies)



## Re-sentencing of records where schedules are superseded or particular entries within a schedule are superseded

Public Safety Solutions will review and re-sentence the records whose retention periods have altered.

### Records excluded from RDS 2017/36

There are no records excluded from cover by this RDS.

#### Application to records in all formats

*RDS 2017*/36 applies to records in all formats, including databases and other electronic records. Public Safety Solutions is required to ensure that records remain accessible for the duration of designated retention periods.

### Interpretation of the Schedule

#### Minimum retention periods

Retention periods for temporary records shown in RDS 2017/36 are <u>minimum</u> retention periods for which records need to be retained. It is at the discretion of PSS as to whether records are kept for longer than the minimum period.

### Acronyms

- ABRHS Adelaide Bank Rescue Helicopter Service (previous name for SRHS)
- ACA Australian Communications Authority (see ACMA)
- ACMA Australian Communications Media Authority
- AGD Attorney General's Department
- AHPL Australian Helicopters Pty Ltd
- AIB Agency Information Board (SACAD)
- AMS Audio Management System
- AMS Audio Management System
- AR Agency Representative, authorised to make requests regarding SAGRN
- ATIA Air Traffic Interface Application
- BI Business Initiatives Unit. A business unit of AGD circa 2006/07
- CAD Computer Aided Dispatch (see SACAD)
- CCTV Closed Circuit Television
- CFS Country Fire Service
- CHC Canadian Holding Company (helicopter services)
- Comcen Communications Centre



- DAIS Department for Administrative and Information Services
- DoJ Department of Justice
- DPC Department of Premier and Cabinet
- DPTI Department for Department of Planning, Transport and Infrastructure
- DTEI Department for Transport, Energy and Infrastructure
- EOI Expression of Interest
- EOIRS Electro Optic Infrared Sensor
- ESL Emergency Services Levy
- FALA Facilities Access Licensing Agreement
- FAT Factory Acceptance Testing
- FLIR a brand of Electro Optic Infrared Sensor (EOIRS)
- GESOC GRN Emergency Services Organisations Committee
- GIS Geospatial Information System
- HUET Helicopter Underwater Escape Training
- JBS Justice Business Services
- JBSD Justice Business Services Division
- JPLC Justice Portfolio Leadership Council
- JPSD Justice Portfolio Services Division
- KMF Key Management Facility
- KPI Key Performance Indicator
- MAC Motor Accident Commission
- MDT Mobile Data Terminal
- MFS Metropolitan Fire Service
- MOAA Memorandum of Administrative Arrangements
- MOU Memorandum of Understanding
- NOCC Network Operations Control Centre
- NSSR Non-standard Service Request
- OCIO Office of the Chief Information Officer
- OMS Ongoing Management Services
- OPD Organisational Performance Division
- PAR Primary Agency Representative, authorised to make requests regarding SAGRN
- PIR Post Installation Report
- PoC Proof of Concept
- PSC Public Safety Communications (see PSS)
- PSCAG Public Safety Communications Advisory Group



- PSCOP Public Safety Communications Optimisation Project
- PSS Public Safety Solutions
- PTB Passenger Transport Board
- RAID Road Administration Identification Data
- RFDS Royal Flying Doctor Service
- RFP Request for Proposal
- RSCS Radio Switching and Console System
- RTU Remote Transmission Units
- SA South Australia
- SAAS South Australian Ambulance Service
- SACAD SA Computer Aided Dispatch
- SAFECOM South Australian Fire and Emergency Commission
- SAMFS South Australian Metropolitan Fire Service
- SAPOL South Australia Police
- SBCM Strategic Business and Contract Management
- SES State Emergency Service
- SFM Site Facilities Maintenance
- SLSA Surf Life Saving Association
- SMB SACAD Management Board
- SPOP Strategic Policy & Organisational Performance Division
- SRHS State Rescue Helicopter Service
- SRSMAC State Radio System Ministerial Advisory Committee
- TCHS Telephone Call Handling System
- UHF Ultra high frequency (for an antenna)
- VHF Very high frequency (for an antenna)

### Definitions of terms specific to RDS 2017/36

- 000 emergency response number in Australia. Used to request emergency assistance from Police, Fire or Ambulance.
- 3G Solution The SAGRN currently provides a narrowband data network within the Greater Adelaide Region only. Due to continuously increasing speed and capacity requirements, Agencies have begun using a commercially available 3G Network to facilitate business processes e.g. Dispatch and Location services
- ACMA The Australian Communications Media Authority. The licensing body for Spectrum, established under the Australian Communications Authority Act 1997 (Cth)
- AGD Attorney General's Department



- Agency Representative the person/position authorised by the agency to be an agency representative and point of contact with the SAGRN
- Agency Working Group Forum bringing together representatives from user agencies and SAGRN to share information and discuss operation and ideas for SAGRN
- AMS Audio Management System platform for automating telephone calls and capturing '000' call data.
- Approved/Registered Installers list of organisations and persons capable of providing Installation Services on the SAGRN - specifically installation of electronic equipment in operational vehicles for SAGRN User Agencies. Applicants complete a Registration of Interest for consideration. If approved, the applicant is added to the list of approved installers
- As-built the configuration and current set up of the PSS Service/Function or an individual component of that Service/Function e.g. a Comcen or radio site
- ATIA- A data base, managed by the SAGRN OMS provider that collects the raw network data that can then be used to produce historical reports for statistical analysis
- Codeplug a program loaded into an SAGRN radio that determines what frequencies to transmit and receive, RF power output, signalling modes, and other features the specific radio is to have enabled. SAGRN has master codeplugs that relate to the SAGRN as a whole and common codeplugs which contain user agency specific settings
- Critical infrastructure Infrastructure which, if destroyed, degraded or rendered unavailable for an extended period, will impact on social or economic well-being or affect national security or defence
- Criticality level (SAGRN) see Severity Level
- Customer Agreement legally binding agreement between two parties
- Customer order an order for goods or services, placed under a customer agreement
- Data Carriage a data carriage service facilitates the transmission of data over a dedicated communication network to connect geographically diverse locations
- Department of Justice (DoJ) South Australian government department created under the *Public Sector Act 2009* to coordinate strategic activities of multiple agencies with a justice focus, e.g. Police, emergency services, correctional and legal agencies and statutory authorities. DoJ had one employee (Chief Executive, Attorney General's Department) and no operating budget, so DoJ divisions sat administratively within AGD.
- Encryption key management the administration of tasks involved with protecting, storing, backing up and organizing encryption keys
- FALA Facilities Access Licensing Agreement agreement between State and Telstra for use of radio site facilities or tower
- Fleetmap records the configuration and programming of individual SAGRN terminal equipment, the associated sub-network configuration programming, and a set of standard user configuration profiles, including numbering plans



- Function (PSS) the core functions of PSS are project delivery, service delivery and support services.
- Genesis Reporting Software the monitoring and reporting software provided by the contracted ongoing management service provide, known as GenWatch 3 iVista and Genwatch3 NetVista
- Genwatch The real time operational management application that monitors SAGRN performance and status. It's used to produce immediate reporting on active incidents
- GIS Geographic Information System. A 'spatially' enabled database management system which can automate, manage and display information describing places or events on the earth's surface on a map.
- Key Management Facility (KMF) Facility that is responsible for the Communications Security (COMSEC) management of Electronic Encryption Keys. Its purpose is to account for, generate and distribute the Encryption Keys to the relevant Operational User Agencies for use over the SAGRN Voice Sub-Network
- Low value an action that requires little money or effort to be expended and has minimal consequence
- Master site logical SAGRN location encompassing (among other things) a Zone Controller and electronics bank which includes circuit boards, system time modules, card cage and power supply
- NOCC Network Operations Control Centre is the main operations centre for the SAGRN. The NOCC's primary responsibilities include:
  - Provide SAGRN services;
  - connect SAGRN terminals
  - manage and monitor SAGRN performance;
  - > enforce SAGRN security and access authorisation
  - > document the SAGRN, including network configuration and network numbering plans
  - > ensure the availability and responsiveness of maintenance services and
  - ▶ provide a display point for the SAGRN
- NSSR Non Standard Service Request a request not included in the list of standard requests and/or are requests to which the Service Provider must provide a technical solution
- Ongoing Management Service (OMS) Provider the service provider currently contracted by the State to the perform management service of the Function/Service
- Ordinary an action that does not require large government expenditure or commitment, doesn't affect a large proportion of the population and is unlikely to generate public interest or sensitivity. See also routine and low value
- Ordinary contract the equivalent of a simple contract in GDS 30v1.1, but for PSS business needs has been made distinct in this RDS and given a longer retention period
- PAR Primary Agency Representative the person/position authorised by the agency to be the main agency representative and point of contact with the SAGRN



- Paging the transmission of messages from the SAGRN Paging Control Terminal to terminal products (i.e. radio handsets)
- PSCAG Public Safety Communications Advisory Group directed by the SAGRN Board and provides recommendations to them on operational matters relating to SAGRN services. Membership comprises senior operational managers from emergency and essential services agencies
- Radio sites locations consisting of communications equipment and transmission devices such as dishes or antennas. Generally a radio site would have a hut containing the communications equipment and a tower supporting dishes or antennas. SAGRN may own or lease space on a radio site
- Routine a commonplace task or action that is done on a regular basis
- SAGRN Board provides strategic leadership and governance of all SAGRN procurements, activities and services and guides and monitors the related activities and progress of the PSCAG. The membership consists of emergency and essential services agencies senior executives
- Scheduled outage an outage where the duration of the outage does not exceed a planned duration as agreed in advance by the State and the Service Provider
- Senior Management Board a Board that provides guidance and feedback to PSS, e.g. Justice Accredited Purchasing Unit, State Procurement Board.
- Service debit a financial penalty documented in the service level agreement and applied in response to documented failure to meet agreed service delivery levels
- Service level agreement (SLA) a document that spells out parties rights and obligations under a contract for work. The main purpose of an SLA is to spell out the level of service that will be provided under the agreement
- Services (PSS) the core services of PSS are SACAD, SAGRN and SRHS. Other services are sometimes provided by PSS, e.g. investigating or implementing initiatives or exploring new technologies.
- Settings files the data used to program terminals on the SAGRN
- Severity level level assigned to an SAGRN Significant Incident as per the Significant Incident Coordination Framework (also known as Criticality level). Severity levels area as follows:
  - ➤ 5 low level day to day incident limited to one agency
  - 4 medium level incident or non-critical threat warning affecting one or more agencies
  - 3 more serious incident or warning requiring actions by several agencies or high impact on one agency
  - 2 Significant incident or severe warning impacting more than one agency and requiring additional resources and
  - 1 Significant incident involving cross-government impact or statewide effect requiring formal and extensive management and resources



- Significant an action which requires considerable government expenditure or commitment, affects a large proportion of the population (e.g. whole of government); or is likely to be subject to public reaction or sensitivity
- Significant contract is the equivalent of a sealed or specialty contract in GDS 30v1.1 but they have been specifically identified in this RDS because they need to be retained for a longer period of time due to the importance of the records (e.g. whole of government, high value)
- Spectrum a range of frequencies on which radio communications are capable of being made
- Sub-network a separately identifiable part of a larger network that typically represents a certain limited number of assets or geographical area. SAGRN sub-networks are Voice, Paging, Data, Intersite Links, Voice Logging and Dispatch Consoles
- Talkgroup a unique, six digit number representing a group of radio users in a system. Talkgroups can contain an unlimited number of radio units. Talkgroups are the primary level of organisation of users in a trunked radio system. A normal talkgroup call cannot be heard by any other system talkgroup
- Terminals equipment used on the SAGRN, includes radios, pagers, consoles and data modems etc
- User Agency an organisational entity (whether an administrative unit, separate legal entity or other group or organisation) notified in writing by the State to the Ongoing Management Service Provider as an authorised user of the SAGRN. SAGRN has 22 user agencies, including police and emergency services, transport and non-government agencies.

## Legal Deposit

Legal deposit refers to statutory provisions that oblige publishers to deposit copies of their publications in libraries in the country in which they are published. Under the Commonwealth *Copyright Act 1968* and various Australian state Acts, a copy of any work published in Australia must be deposited with (a) the National Library of Australia and (b) the appropriate State Library. Legal deposit extends not only to commercial publishers but also to private individuals, clubs, churches, societies and organisations.

In South Australia, one copy of publications produced for external use should be deposited with the State Library and the Parliamentary Library (section 35, *Libraries Act 1982*). Publications include books, newspapers, magazines, journals, pamphlets, maps, plans, charts, printed music, records, cassettes, films, video or audio tapes, computer software CD-ROMS, compact discs and other items made available to the public.



### **Records and Litigation**

Where Public Safety Solutions is aware that records may be required for use in litigation, for use in a government enquiry or the consideration of the Ombudsman, the records must not be destroyed. In such circumstances the records must be retained until two years after all cases and enquiries are complete (including appeals) and then have the original retention period applied to the records.

## Pre-1901 Records

All pre-1901 records are required to be **retained permanently** in accordance with a motion approved by the State Records Council on 19 February 2008.

In this instance, this RDS does NOT apply to pre-1901 records.



## **List of Functions and Activities**

| CONTRA | ACT MANAGEMENT              | 51 |
|--------|-----------------------------|----|
| (      | Contract Development        | 51 |
| (      | Contract Monitoring         | 53 |
| (      | Contract Variation          | 53 |
| I      | Meetings                    | 54 |
| GOVER  | NANCE                       | 55 |
|        | Authorisation               | 55 |
| I      | Boards and Committees       | 56 |
| I      | Reporting                   | 56 |
| INFRAS | TRUCTURE LIBRARY MANAGEMENT | 58 |
| I      | Data Administration         | 58 |
| I      | Library Maintenance         | 58 |
| :      | Security                    | 62 |
| OPERA  | LIONS MANAGEMENT            | 64 |
| I      | Equipment Management        | 64 |
| I      | Incident Management         | 65 |
| I      | Meetings                    | 66 |
| I      | Policy and Procedures       | 66 |
| I      | Reporting                   | 67 |
| :      | Service Desk                | 68 |
| -      | Training                    | 69 |
| PROJEC | CTS                         | 70 |
| (      | Grant Disbursement          | 70 |
| I      | Meetings                    | 71 |
| I      | Procurement                 | 72 |
| I      | Project Management          | 73 |
| PUBLIC | RELATIONS AND SPONSORSHIP   | 76 |
| I      | Promotion                   | 76 |
|        |                             |    |



| SITE MANAGEMENT                     | 77 |
|-------------------------------------|----|
| Construction                        | 77 |
| Maintenance                         | 78 |
| Policy and Procedures               | 79 |
| Site Sharing                        | 79 |
| STRATEGIC INFRASTRUCTURE MANAGEMENT | 80 |
| Accounting                          | 80 |
| Change Management                   | 80 |
| Contractor Management               | 81 |
| Evaluation                          | 83 |
| Liaison                             | 84 |
| Meetings                            | 85 |
| Planning                            | 85 |
| Policy and Procedures               | 86 |
| Procurement                         | 87 |
| Risk Management                     | 88 |
| Transition                          | 89 |
| User Management                     | 89 |



| Item No. | FUNCTION<br>Activity / Process | Description / Disposal Class  | Disposal Action   |  |
|----------|--------------------------------|---|---|--|
| 1 CON    | 1 CONTRACT MANAGEMENT          |   |   |  |
| 1        | CONTRACT<br>MANAGEMENT         | The function of executing new contracts<br>management of existing contracts. Inclue<br>terms of contract and deliverables re-<br>contract; negotiation and execution of c<br>and customer orders subordinate to<br>contract; and monitoring of key perfor<br>and penalties applicable under the contra<br>Includes contracts for ongoing activities;<br>and independent and/or expert input.<br>See items 5.3 PROJECT - Procurement ar<br>INFRASTRUCTURE MANAGEMENT -<br>documents relating to tendering.   | des negotiation of<br>quired under the<br>ontract variations<br>the overarching<br>mance indicators<br>ct.<br>upgrade projects;<br>nd 8.9 STRATEGIC |  |
| 1.1      | Contract<br>Development        | The activities involved in developing new contracts of<br>negotiating contract extensions with external parties. Include<br>process of negotiation, expert advice specific to the contra<br>and contract execution.See item 1.4 CONTRACT MANAGEMENT - Meetings for<br>meetings held in relation to contract development.See item 8.11 STRATEGIC INFRASTRUCTUR<br>MANAGEMENT - Transition for records relating to transition of<br>Network function from one party to another.See GDS 30 (as amended) FINANCIAL MANAGEMENT<br>Procurement (Goods & Services) for registers of contract |   |  |
| 1.1.1    | Contract<br>Development        | Original signed version of <u>executed</u><br><u>significant contracts</u> e.g. long term, high<br>value or whole of government contracts.<br>Includes Facilties Access Licensing<br>Agreement (FALA); Head Agreements;<br>Memoranda of Understanding, etc.   | PERMANENT   |  |



| Item No. | FUNCTION<br>Activity / Process | Description / Disposal Class   | Disposal Action   |
|----------|--------------------------------|--|---|
| 1 CON    | ITRACT MAN                     | IAGEMENT   |   |
| 1.1.2    | Contract<br>Development        | Records relating to <u>reaching an agreement</u><br>on the terms and conditions of a significant<br><u>contract</u> , e.g. long term, high value or<br>whole of government contracts as identified<br>in 1.1.1.<br>Includes initial offers of all parties and<br>correspondence highlighting item requiring<br>further negotiation and responses made in<br>order to reach a mutually agreed outcome.<br>For contract negotiation meetings 1.4<br>CONTRACT MANAGEMENT - Meetings.                        | PERMANENT   |
| 1.1.3    | Contract<br>Development        | Original <u>signed version of executed</u><br><u>ordinary contracts or service level</u><br><u>agreements</u> , Includes agreements relating<br>to use of premises and/or equipment or<br>product and service prices for fixed periods.<br>For lease/licensing agreements for site<br>sharing see item 7.4 SITE MANAGEMENT<br>– Site Sharing.  | <b>TEMPORARY</b><br>Destroy 20 years<br>after expiry of<br>contract   |
| 1.1.4    | Contract<br>Development        | Records relating to <u>reaching an agreement</u><br>on the terms and conditions of an ordinary<br><u>contract or service level agreement</u> , e.g.<br>short term contracts for specialised or<br>technical advice.<br>Includes initial offers of all parties and<br>correspondence highlighting items requiring<br>further negotiation and responses made in<br>order to reach a mutually agreed outcome.<br>For records of contract negotiation<br>meetings see 1.4 CONTRACT<br>MANAGEMENT - Meetings. | <b>TEMPORARY</b><br>Destroy 20 years<br>after expiry of<br>agreement or<br>contract if<br>subsequently<br>executed; or 20<br>years after action<br>completed if<br>agreement not<br>executed. |
| 1.1.5    | Contract<br>Development        | Duplicate copies of executed contracts and service level agreements used as working documents.   | <b>TEMPORARY</b><br>Destroy 1 years<br>after action<br>completed  |



| Item No. | FUNCTION<br>Activity / Process | Description / Disposal Class  | Disposal Action   |  |  |
|----------|--------------------------------|---|---|--|--|
| 1 CON    | 1 CONTRACT MANAGEMENT          |   |   |  |  |
| 1.2      | Contract<br>Monitoring         | The activity of monitoring service delivery<br>indicators (KPI's) and other aspects of an<br>which can attract a penalty if the agreed co<br>are not met. Includes the process of see<br>responding to a penalty request.                                       | executed contract<br>ntractual conditions                             |  |  |
| 1.2.1    | Contract<br>Monitoring         | Records documenting KPI's which are<br>monitored and reported on as required<br>under the contract, e.g. SAGRN Operations<br>Reports.<br>See item 4.5 OPERATIONS<br>MANAGEMENT - Reporting for reports<br>produced under the Contract.                          | <b>TEMPORARY</b><br>Destroy 20 years<br>after action<br>completed     |  |  |
| 1.2.2    | Contract<br>Monitoring         | Records documenting the application of <u>penalties to the service provider</u> for not meeting the conditions of the contract.<br>Including financial penalties, where KPI's did not meet agreed levels as stipulated in the contract Includes service debits. | <b>TEMPORARY</b><br>Destroy 5 years<br>after contract has<br>expired  |  |  |
| 1.2.3    | Contract<br>Monitoring         | Records documenting the application of <u>penalties to the State</u> for not meeting the conditions of the contract, including financial penalties.   | <b>TEMPORARY</b><br>Destroy 5 years<br>after contract has<br>expired  |  |  |
| 1.3      | Contract<br>Variation          |   |   |  |  |
| 1.3.1    | Contract<br>Variation          | Original <u>signed variations to significant</u> <u>contracts</u> .   | PERMANENT   |  |  |
| 1.3.2    | Contract<br>Variation          | Original <u>signed variations to ordinary</u><br><u>contracts or service level agreements</u> .   | <b>TEMPORARY</b><br>Destroy 20 years<br>after contract has<br>expired |  |  |



| Item No. | FUNCTION<br>Activity / Process | Description / Disposal Class   | Disposal Action   |
|----------|--------------------------------|--|---|
| 1 CON    | ITRACT MAN                     | IAGEMENT   |   |
| 1.3.3    | Contract<br>Variation          | Records relating to the development and<br>agreement of a <u>customer order</u> to<br>undertake additional or specific work<br>subordinate to an overarching contract.<br>E.g. a work order.<br>See item 4.6 OPERATIONS<br>MANAGEMENT - Service Desk for records<br>documenting SAGRN Non Standard<br>Service Requests (NSSR).   | <b>TEMPORARY</b><br>Destroy 5 years<br>after contract has<br>expired  |
| 1.4      | Meetings                       | The activities associated with gatherings held to formulate discuss, update, or resolve issues and matters pertaining to the management of the section, department or agency as a whole Includes arrangements, agenda, taking of minutes, etc. (KAAA)         See item 2.2 GOVERNANCE - Boards and Committees for records relating to Governance meetings such as SAGRN Board, SACAD Executive or SRHS Ministerial Advisory Committee.         See item 8.6 STRATEGIC INFRASTRUCTURE MANAGEMENT - Meetings for records relating to Operational Service Delivery meetings.         See item 5.2 PROJECTS - Meetings for records relating to Committee |   |
| 1.4.1    | Meetings                       | Project meetings.<br>Records relating to meetings held during<br>the development, negotiation or execution<br>phase of a <u>significant contract</u> .   | PERMANENT   |
| 1.4.2    | Meetings                       | Records relating to meetings held during the development, negotiation or execution phase of an <u>ordinary contract</u> .  | <b>TEMPORARY</b><br>Destroy 20 years<br>after contract has<br>expired |
| 1.4.3    | Meetings                       | Records relating to regular meetings held<br>as <u>required by the terms and conditions of</u><br><u>a contract</u> , e.g. contract management<br>meetings.  | <b>TEMPORARY</b><br>Destroy 20 years<br>after contract has<br>expired |



| Item No. | FUNCTION<br>Activity / Process | Description / Disposal Class  | Disposal Action   |
|----------|--------------------------------|---|---|
| 2 GO\    | /ERNANCE                       |   |   |
| 2        | GOVERNANCE                     | The function of being responsible for the direction and control of resources. Includes providing guidance, direction and approval for decisions affecting PSS.  |   |
| 2.1      | Authorisation                  | The process of seeking and granting permis requested action. (KAAA)   | ssion to undertake a  |
| 2.1.1    | Authorisation                  | Delegation of power to agency staff to<br>authorise <u>significant action</u> relating to a<br>PSS Service (e.g. SAGRN, SACAD, SRHS,<br>etc).   | PERMANENT   |
|          |                                | Delegation of power includes delegation of<br>authority above usual level by Minister to<br><u>Chief Executive or Director</u> . For example,<br>authority to pay invoice or sign contract that<br>would otherwise need to be authorised by<br>the Minister. Includes the request for<br>delegation.  |   |
| 2.1.2    | Authorisation                  | Delegation of power to agency staff to<br>authorise <u>routine action</u> relating to a PSS<br>Service (e.g. SAGRN, SACAD, SRHS, etc).<br>Delegation of authority includes delegation<br>above usual level by Chief Executive or<br>Director to <u>Program/Project Manager</u> . For<br>example, authority to pay invoice or sign<br>contract that would otherwise need to<br>authorised by the CE or Director.<br>Includes the request for delegation. | <b>TEMPORARY</b><br>Destroy 10 years<br>after action<br>completed |



| Item No. | FUNCTION<br>Activity / Process | Description / Disposal Class  | Disposal Action  |
|----------|--------------------------------|---|--|
| 2 GOV    | 2 GOVERNANCE                   |   |  |
| 2.2      | Boards and<br>Committees       | The activities associated with the mana<br>committees, task forces, steering groups, w<br>Includes management of governance group<br>Board, SACAD Executive, SRHS M<br>Committee.<br>See item 1.4 CONTRACT MANAGEMENT -<br>relating to contract negotiation meetings.<br>See item 8.6 STRATEGIC INFRASTRUCTU<br>- Meetings for records relating to Operation<br>meetings.<br>See item 5.2 PROJECTS - Meetings for<br>Project meetings.<br>See GDS 30 (as amended) BOARD<br>MANAGEMENT for Membership and Procee | vorking parties, etc.<br>os such as SAGRN<br>linisterial Advisory<br>Meetings for record<br>IRE MANAGEMENT<br>hal Service Delivery<br>records relating to<br>& COMMITTEE |
| 2.2.1    | Boards and<br>Committees       | Records relating to the <u>proceedings</u> of <u>high</u><br><u>level leadership and Governance Boards</u><br><u>and Committees</u> . E.g. SAGRN Board,<br>SACAD Executive, SRHS Ministerial<br>Advisory Committee, and future and<br>predecessor versions of the groups.<br>Includes minutes, agendas and papers.  | PERMANENT  |
| 2.3      | Reporting                      | The process associated with initiating or<br>response to a situation or request (either int<br>a requirement of corporate policies), and<br>statements of findings of the results of<br>investigation. Includes agenda, briefing<br>discussion papers, proposals, reports, re<br>(KAAA)<br>See item 4.2 OPERATIONS MANAGE<br>Management for responses to incidents of Se  | ernal, external or as<br>I to provide formal<br>the examination or<br>I, business case,<br>views and returns.<br>EMENT - Incident  |



| Item No. | FUNCTION<br>Activity / Process | Description / Disposal Class   | Disposal Action   |
|----------|--------------------------------|--|---|
| 2 GO\    | /ERNANCE                       |  |   |
| 2.3.1    | Reporting                      | <ul> <li>Formal response to a <u>significant situation</u> or request to Minister, CE or other authority.</li> <li>Examples include: <ul> <li>a complaint by an unsuccessful respondent about significant procurement process, including complaints to external authority such as State Procurement Board.</li> <li>Contentious issues such as community concern about blackspot in radio communications coverage.</li> </ul> </li> <li>See item 2.2 GOVERNANCE - Boards and Committees for formal responses submitted to a Governance Board or</li> </ul> | PERMANENT   |
| 2.3.2    | Reporting                      | Committee as papers.<br>Records relating to requests or responses<br>for <u>routine or minor issues</u> . Includes where<br>the issue has been raised with a Minister or<br>other authority and referred for response.<br>For Ministerials or Parliamentary Questions<br>see GDS 30 (as amended) 7.2<br>GOVERNMENT RELATIONS – Briefings<br>(Agencies).  | <b>TEMPORARY</b><br>Destroy 10 years<br>after action<br>completed |



| Item No. | FUNCTION<br>Activity / Process           | Description / Disposal Class   | Disposal Action   |
|----------|--|--|---|
| 3 INFF   | RASTRUCTU                                | RE LIBRARY MANAGEMENT  |   |
| 3        | INFRASTRUCT<br>URE LIBRARY<br>MANAGEMENT | The function of managing information describing the set up<br>and deployment of PSS critical infrastructure. Includes<br>overall Service or Function configuration as well as site<br>specific information. Includes creating, capturing,<br>registering, classifying, indexing, storing, retrieving and<br>disposing of information.<br>These records are vital to the operation of PSS services. |   |
| 3.1      | Data<br>Administration                   | The activities associated with maintaining<br>that is held in a system, either automated<br>the maintenance of data dictionaries and the<br>records and counter disaster plan object<br>against data loss or corruption. (KAAA)  | or manual. Includes<br>e application of vital   |
| 3.1.1    | Data<br>Administration                   | Records documenting the migration of<br>records between electronic systems and<br>from one electronic medium to another.<br>Includes quality assurance checks and<br>strategies for migration to confirm accuracy<br>of the process.<br>See item 2.2 GOVERNANCE - Boards and<br>Committees for reports of significant<br>migration.  | <b>TEMPORARY</b><br>Destroy 20 years<br>after data<br>migrated  |
| 3.2      | Library<br>Maintenance                   | The activities associated with ensuring the information within the Library.  | he currency of the  |
| 3.2.1    | Library<br>Maintenance                   | <u>Master control</u> documents that describe the<br>whole of the PSS Service's network.<br>Includes network configurations, drawings,<br>plans, data, topologies and coverage<br>maps/plots.<br>Includes Whole of Service and individual<br>sub-networks, e.g. SAGRN Voice or Paging<br>sub-network.  | <b>PERMANENT</b><br>Actively manage<br>and migrate to<br>ensure ongoing<br>accessibility for<br>evidentiary and/or<br>historical<br>purposes. |



| Item No. | FUNCTION<br>Activity / Process | Description / Disposal Class  | Disposal Action  |
|----------|--------------------------------|---|--|
| 3 INFF   | RASTRUCTU                      | RE LIBRARY MANAGEMENT   |  |
| 3.2.2    | Library<br>Maintenance         | <u>Master Control</u> documents for individual<br>attributes or sites that make up the<br>Service's network, e.g. SAGRN radio sites<br>or SACAD Comcens.<br>Includes site specifications, drawings,<br>plans.<br>Includes master sites and control<br>documents for decommissioned sites. | <b>PERMANENT</b><br>Actively manage<br>and migrate to<br>ensure ongoing<br>accessibility for<br>evidentiary and/or<br>historical<br>purposes.  |
| 3.2.3    | Library<br>Maintenance         | Reports of assessments by a certified assessor. E.g., structural assessment of radio towers owned or utilised by SAGRN.   | PERMANENT  |
| 3.2.4    | Library<br>Maintenance         | Configuration management database (i.e.<br>the data that is created by and stored in a<br>Service's Network Management tool).   | <b>TEMPORARY</b><br>Review 20 years<br>after action<br>completed and<br>destroy if there is<br>no longer any<br>business need.<br>Maintain and<br>reformat as<br>required for<br>administrative<br>purposes. |



| Item No. | FUNCTION<br>Activity / Process | Description / Disposal Class  | Disposal Action   |
|----------|--------------------------------|---|---|
| 3 INFF   | RASTRUCTU                      | RE LIBRARY MANAGEMENT   |   |
| 3.2.5    | Library<br>Maintenance         | Records relating to licensing for PSS<br>Services, e.g. Spectrum licences and off<br>the shelf software licences and files.<br>Includes standard application or request<br>forms.<br>For lease and licensing of physical space<br>see item 1.1 CONTRACT MANAGEMENT<br>– Contract Development or 7.4 SITE<br>MANAGEMENT – Site Sharing.<br>For Spectrum Database see item 3.2.9<br>below.<br>See GDS 30 (as amended) 6.1 FINANCIAL<br>MANAGEMENT – Accounting for<br>processing of invoices. | <b>TEMPORARY</b><br>Destroy 10 years<br>after superseded<br>or discontinued |
| 3.2.6    | Library<br>Maintenance         | Supporting information related to the<br>configuration of a PSS Service or Function.<br>E.g. major drafts of master control<br>documents.<br>For Master Control records see 3.2.1 and<br>3.2.2 above.   | <b>TEMPORARY</b><br>Destroy 20 years<br>after action<br>completed           |
| 3.2.7    | Library<br>Maintenance         | Point in time extract of configuration database or settings files.  | <b>TEMPORARY</b><br>Destroy 5 years<br>after action<br>completed            |
| 3.2.8    | Library<br>Maintenance         | Records relating to the management of<br>data carriage services.<br>See GDS 30 (as amended) 6.1 FINANCIAL<br>MANAGEMENT – Accounting for<br>processing of invoices.   | <b>TEMPORARY</b><br>Destroy 10 years<br>after action<br>completed           |



| Item No. | FUNCTION<br>Activity / Process | Description / Disposal Class   | Disposal Action  |
|----------|--------------------------------|--|--|
| 3 INFF   | ASTRUCTU                       | RE LIBRARY MANAGEMENT  |  |
| 3.2.9    | Library<br>Maintenance         | Database of spectrum licences, i.e. the<br>licences to use certain frequencies at<br>locations across the State as issued by the<br>Australian Communications and Media<br>Authority (ACMA). | <b>TEMPORARY</b><br>Review 20 years<br>after action<br>completed and<br>destroy if there is<br>no longer any<br>business need. |
|          |                                | need or application form for spectrum<br>licences see 3.2.5 above.<br>For payment of invoices for spectrum<br>licensing see GDS 30 (as amended) 6.1<br>FINANCIAL MANAGEMENT – Accounting.    | Maintain and<br>reformat as<br>required for<br>administrative<br>purposes.   |
| 3.2.10   | Library<br>Maintenance         | <u>Master settings files</u> used to program<br>terminals and other hardware. E.g. radio<br>settings and button layout for SAGRN radio<br>terminals, otherwise known as master<br>codeplug.  | <b>TEMPORARY</b><br>Review 20 years<br>after action<br>completed and<br>destroy if there is<br>no longer any<br>business need. |
|          |                                |  | Maintain and<br>reformat as<br>required for<br>administrative<br>purposes.   |



| Item No. | FUNCTION<br>Activity / Process | Description / Disposal Class  | Disposal Action  |
|----------|--------------------------------|---|--|
| 3 INFF   | RASTRUCTU                      | RE LIBRARY MANAGEMENT   |  |
| 3.2.11   | Library<br>Maintenance         | Other Settings files used to program<br>terminals and other hardware.<br>E.g., radio settings and button layout for<br>SAGRN radio terminals, otherwise known<br>as agency-specific codeplugs.                      | <b>TEMPORARY</b><br>Destroy 5 years<br>after superseded<br>or discontinued.<br>Maintain and<br>reformat as<br>required for<br>administrative<br>purposes.  |
| 3.2.12   | Library<br>Maintenance         | Database of all terminals and other<br>hardware in use on a PSS Service. E.g.<br>SAGRN Fleetmap.  | <b>TEMPORARY</b><br>Review 20 years<br>after action<br>completed and<br>destroy if there is<br>no longer a<br>business need.<br>Maintain and<br>reformat as<br>required for<br>administrative<br>purposes. |
| 3.2.13   | Library<br>Maintenance         | Records relating to the allocation of<br>hardware to agencies, including regular<br>review of allocation and needs. Includes<br>requests to agencies to review their needs<br>or reviews instigated by user agency. | <b>TEMPORARY</b><br>Destroy 10 years<br>after action<br>completed  |
| 3.3      | Security                       | The activities associated with measures taken to protect people,<br>premises, equipment or information from accidental or<br>intentional damage or from unauthorised access. (KAAA)                                 |  |



| Item No. | FUNCTION<br>Activity / Process | Description / Disposal Class  | Disposal Action  |
|----------|--------------------------------|---|--|
| 3 INFF   | ASTRUCTU                       | RE LIBRARY MANAGEMENT   |  |
| 3.3.1    | Security                       | Records relating to encryption<br>management. Includes SAGRN encryption<br>key management facility (KMF).           | <b>TEMPORARY</b><br>Review 20 years<br>after action<br>completed and       |
|          |                                | For management of physical keys see<br>GDS30 (as amended) 1.14<br>ASSET/PHYSICAL RESOURCE<br>MANAGEMENT - Security. | destroy if there is<br>no longer any<br>business need.                     |
|          |                                | For IT security restrictions see GDS30 (as amended) 10.4.2 INFORMATION TECHNOLOGY – System Management.              | Maintain and<br>reformat as<br>required for<br>administrative<br>purposes. |
| 3.3.2    | Security                       | Records relating to the management of agency specific encryption keys.  | TEMPORARY<br>Destroy 5 years<br>after action                               |
|          |                                | Note: Agencies are responsible for the management of their sub-set of keys.   | completed  |
|          |                                | For management of physical keys see GDS<br>30 (as amended) 1.14 ASSET/PHYSICAL<br>RESOURCE MANAGEMENT – Security.   |  |
|          |                                | For IT security restrictions see GDS30 (as amended) 10.4.2 INFORMATION TECHNOLOGY – System Management.              |  |



| Item No. | FUNCTION<br>Activity / Process | Description / Disposal Class   | Disposal Action   |  |  |
|----------|--------------------------------|--|---|--|--|
| 4 OPE    | 4 OPERATIONS MANAGEMENT        |  |   |  |  |
| 4        | OPERATIONS<br>MANAGEMENT       | The functions associated with Services/Functions in effective operation Includes fault reporting, help and desktop   | -   |  |  |
| 4.1      | Equipment<br>Management        | The activities involved in managing in-use of<br>either by PSS staff or a contractor.<br>supplying, maintaining, repairing, disposing of<br>For contract variations to acquire, fit out or in<br>1.4 CONTRACT MANAGEMENT - Contract<br>For records relating to assigning items see of<br>amended) 1.2 ASSET/PHYSICAL RESOURD<br>– Allocation.<br>For records relating to the agreement on the<br>GDS30 (as amended) 1.3 ASSET/PHYSICA<br>MANAGEMENT - Arrangements.<br>For fit out see GDS30 (as amended) 1.7<br>RESOURCE MANAGEMENT – Fit-Outs.<br>For installation of equipment see GDS30<br>ASSET/PHYSICAL RESOURCE MANAGEM<br>For records relating to repair or renovation se<br>amended) 1.11 ASSET/PHYSICAL RESOUR<br>MANAGEMENT – Maintenance.<br>For asset tracking see GDS 30 (as amended)<br>ASSET/PHYSICAL RESOURCE MANAGEM | or spare equipment,<br>Includes acquiring,<br>of equipment.<br>Install equipment see<br>Variations.<br>GDS30 (as<br>CE MANAGEMENT<br>Use of assets see<br>L RESOURCE<br>ASSET/PHYSICAL<br>(as amended) 1.8<br>IENT – Installation.<br>ee GDS30 (as<br>RCE |  |  |



| Item No. | FUNCTION<br>Activity / Process | Description / Disposal Class   | Disposal Action   |
|----------|--------------------------------|--|---|
| 4 OPE    | RATIONS M                      | ANAGEMENT  |   |
| 4.1.1    | Equipment<br>Management        | Records relating to the <u>acquisition or</u><br><u>disposal</u> of equipment, e.g. terminals, base<br>stations, mobile equipment such as<br>generators.<br>Includes records of testing of equipment.  | <b>TEMPORARY</b><br>Destroy 10 years<br>after action<br>completed |
| 4.1.2    | Equipment<br>Management        | Records relating to the management and deployment of spares.<br>Includes records of testing of equipment.  | <b>TEMPORARY</b><br>Destroy 5 years<br>after action<br>completed  |
| 4.2      | Incident<br>Management         | The activities associated with real time managing of an incident<br>affecting the SAGRN. Includes Network malfunction due to<br>infrastructure failure, natural disaster or wilful tampering or<br>destruction.<br>See item 4.6 OPERATIONS MANAGEMENT - Service Desk for<br>records relating to planned outages.   |   |
| 4.2.1    | Incident<br>Management         | Records relating to the response, or<br>reviews of the response, during a<br><u>significant incident</u> .<br>E.g. an incident that affects a large number<br>of people or creates controversy or<br>generates a large amount of public interest<br>(i.e. SAGRN incident severity level 1 or 2).<br>Includes the records created by Public<br>Safety and contracted Service Providers. | PERMANENT   |
| 4.2.2    | Incident<br>Management         | Records relating to the response, or<br>reviews of the response, during a <u>low to</u><br><u>medium level incident</u> .<br>E.g. an incident that does not affect many<br>people or generate public interest or<br>controversy (i.e. SAGRN severity levels 3 –<br>5).<br>Includes the records created by Public<br>Safety and contracted Service Providers.                           | <b>TEMPORARY</b><br>Destroy 10 years<br>after action<br>completed |



| Item No. | FUNCTION<br>Activity / Process | Description / Disposal Class  | Disposal Action   |
|----------|--------------------------------|---|---|
| 4 OPE    | RATIONS M/                     | ANAGEMENT   |   |
| 4.3      | Meetings                       | The activities associated with gatherings<br>discuss, update, or resolve issues and matter<br>management of the section, department or<br>Includes arrangements, agenda, taking of mi<br>See item 2.2 GOVERNANCE – Boards a<br>records relating to Governance meetings<br>Board.<br>See item 8.6 STRATEGIC INFRASTRUCTU<br>– Meetings for records relating to Operation<br>meetings.<br>See 5.2 PROJECTS – Meeting for records<br>held during projects. | ers pertaining to the<br>agency as a whole.<br>nutes, etc. (KAAA)<br>and Committees for<br>such as SAGRN<br>RE MANAGEMENT<br>nal Service Delivery |
| 4.3.1    | Meetings                       | Records relating to routine or administrative meetings regarding the running of the service or function. E.g. weekly or monthly meetings.   | <b>TEMPORARY</b><br>Destroy 5 years<br>after action<br>completed  |
| 4.4      | Policy and<br>Procedures       | The activities associated with developing<br>decisions, directions and precedents that ac<br>future decision making in the form of<br>guidelines, operation manuals and procedure   | t as a reference for policies, strategies,  |
| 4.4.1    | Policy and<br>Procedures       | Master policies and procedures supporting the Operations Management function.   | PERMANENT   |
| 4.4.2    | Policy and<br>Procedures       | Records relating to the development of policy, plans and procedures supporting the Operations Management function.  | <b>TEMPORARY</b><br>Destroy 5 years<br>after action<br>completed  |
| 4.4.3    | Policy and<br>Procedures       | Procedure manuals, technical reference<br>materials used in the management or use<br>of the Service (not created by PSS).   | TEMPORARY<br>Destroy 3 months<br>after superseded   |



| Item No. | FUNCTION<br>Activity / Process | Description / Disposal Class   | Disposal Action   |
|----------|--------------------------------|--|---|
| 4 OPE    | RATIONS M                      | ANAGEMENT  |   |
| 4.5      | Reporting                      | The processes associated with initiating or providing a formal<br>response to a situation or request (either internal, external or as<br>a requirement of corporate policies), and to provide formal<br>statements or findings of the results of the examination or<br>investigation. Includes agenda, briefing, business case,<br>discussion papers, proposals, reports, reviews and returns.<br>(KAAA) |   |
| 4.5.1    | Reporting                      | <u>Annual reports</u> produced by a contracted service provider under a significant contract.  | PERMANENT   |
| 4.5.2    | Reporting                      | Other reports as required under a contract, e.g. <u>monthly, bi-monthly, bi-annual</u> reports.  | <b>TEMPORARY</b><br>Destroy 20 years<br>after expiry of<br>contract |
| 4.5.3    | Reporting                      | Records relating to agency reports detailing <u>SRHS flying activity</u> .   | <b>TEMPORARY</b><br>Destroy 10 years<br>after action<br>completed   |
| 4.5.4    | Reporting                      | <u>Weekly reports</u> produced by Public Safety<br>staff or a contracted service provider.<br>Includes summary of service desk weekly<br>calls.  | <b>TEMPORARY</b><br>Destroy 5 years<br>after action<br>completed    |
| 4.5.5    | Reporting                      | <u>Daily reports</u> , produced by Public Safety<br>staff or a contracted service provider.<br>Includes service desk daily calls.  | <b>TEMPORARY</b><br>Destroy 12<br>months after<br>action completed  |



| Item No. | FUNCTION<br>Activity / Process | Description / Disposal Class  | Disposal Action  |
|----------|--------------------------------|---|--|
| 4 OPE    | RATIONS M/                     | ANAGEMENT   |  |
| 4.5.6    | Reporting                      | <ul> <li><u>Periodic internal or system reports</u> used to monitor the state of the Service.</li> <li>Reports may be requested for another purpose (e.g. User Agency audit of use) or produced internally for analysis.</li> <li>Includes modelling of SAGRN voice activity during a specific activity or period of usage to investigate potential changes.</li> <li>For SRHS flight activity data see 4.5.3 above.</li> </ul>   | <b>TEMPORARY</b><br>Destroy 3 months<br>after last action<br>completed |
| 4.6      | Service Desk                   | <ul> <li>The activities associated with providing a single point of contact and coordination.</li> <li>Includes activities such as record, classify and direct calls, enquiries, incident reports, requests for change and service requests; answer queries regarding operation and status of the Service/Function; rectify a range of common or simple incidents; fulfil service requests; action requests for standard changes; provide updates on the status and progress of incidents and changes; coordinate activities.</li> <li>For SAGRN, service desk activities are managed by the contracted Ongoing Management Service provider. SACAD</li> </ul> |  |
| 4.6.1    | Service Desk                   | Records relating to the management of a customer service desk. Includes making service requests, responding to individuals who are experiencing difficulties or seeking advice with regards to using the service. Includes requests for technical advice, resetting of passwords and recovery of data from backups; requests for change.  | <b>TEMPORARY</b><br>Destroy 5 years<br>after action<br>completed       |



| Item No. | FUNCTION<br>Activity / Process | Description / Disposal Class  | Disposal Action  |
|----------|--------------------------------|---|--|
| 4 OPE    | RATIONS M/                     | ANAGEMENT   |  |
| 4.6.2    | Service Desk                   | Daily logs. Includes planned outages,<br>errors and log sheets.<br>For SAGRN Daily logs are managed by the<br>NOCC.   | <b>TEMPORARY</b><br>Destroy 2 years<br>after action<br>completed                       |
| 4.7      | Training                       | The activities associated with all as (external/internal) available to staff. (KAAA)  | pects of training  |
| 4.7.1    | Training                       | Generic material used to train users in the use of equipment.   | <b>TEMPORARY</b><br>Destroy 5 years<br>after material<br>superseded or<br>discontinued |
| 4.7.2    | Training                       | Material used to train users in agency<br>specific standard operating procedures,<br>includes legacy material provided to PSS.<br>Note: Agencies are responsible for<br>maintaining agency-specific training<br>material. | <b>TEMPORARY</b><br>Destroy 2 years<br>after material<br>superseded or<br>discontinued |



| Item No. | FUNCTION<br>Activity / Process | Description / Disposal Class   | Disposal Action |  |  |
|----------|--------------------------------|--|-----------------|--|--|
| 5 PRO    | 5 PROJECTS                     |  |                 |  |  |
| 5        | PROJECTS                       | The function of bringing about change by the management<br>of a group of inter-related activities that are planned, and<br>then executed, in a certain sequence to produce a product<br>or service (output) within specific time and resource<br>constraints. Includes all project documentation including<br>plans, tools and reports. Also includes research undertaken<br>as part of a project.<br>Includes large scale upgrades and minor alterations to<br>existing systems or processes, as well as new initiatives.<br>See item 1 CONTRACT MANAGEMENT for contract<br>development, negotiation, and execution or variation.   |                 |  |  |
| 5.1      | Grant<br>Disbursement          | <ul> <li>The activities and processes associated with disbursing and administering funding to achieve aims and objectives that are consistent with South Australian Government policy and legislation and where recipients are required to act in accordance with any specified terms or conditions related to the funding received.</li> <li>Includes designing and planning the grant program; calling for applications and assessing them; monitoring progress; and reviews and evaluations of the program.</li> <li>Also includes the processing of applications for disbursement of grants.</li> <li>PSS was responsible for the set up and first year of the grants process (2015-2016) prior to it being reassigned to Grants Officer, Policy &amp; Research, AGD.</li> <li>Discontinuation of the Safer Cities program was announced in</li> </ul> |                 |  |  |
| 5.1.1    | Grant<br>Disbursement          | Summary records of successful and unsuccessful grant applications and evaluation and assessment processes.   | PERMANENT       |  |  |



| Item No. | FUNCTION<br>Activity / Process | Description / Disposal Class  | Disposal Action  |  |
|----------|--------------------------------|---|--|--|
| 5 PRO    | JECTS                          |   |  |  |
| 5.1.2    | Grant<br>Disbursement          | <ul> <li>Records documenting administration and assessment processes relating to grant disbursement programs. Includes, but not limited to:</li> <li>Policies, assessment criteria, and planning documents</li> <li>Final versions of promotion material</li> <li>Evaluation and assessment processes</li> <li>Summary management records of completed grants</li> <li>Program reports, audits, evaluations and review</li> </ul>   | <b>TEMPORARY</b><br>Destroy 20 years<br>after action<br>completed  |  |
| 5.2      | Meetings                       | The activities associated with gatherings<br>discuss, update, or resolve issues and matter<br>management of the section, department or<br>Includes arrangements, agendas, taking of m<br>See item 1.4 CONTRACT MANAGEMEN<br>records relating to contract development<br>variation.<br>See item 2.2 GOVERNANCE – Boards<br>records relating to Governance meetings<br>Board, SACAD Executive, SRHS M<br>Committee.<br>See item 8.6 STRATEGIC INFRASTRUCTU<br>- Meetings for records relating to the workin<br>PSS functions. | matters pertaining to the<br>t or agency as a whole.<br>of minutes, etc.<br>EMENT - Meetings for<br>opment, negotiation or<br>ards & Committees for<br>tings such as SAGRN<br>Ministerial Advisory<br>CTURE MANAGEMENT |  |
| 5.2.1    | Meetings                       | Records relating to the <u>membership and</u><br><u>proceedings of high-level project meetings</u> ,<br>e.g. State and Contractor Project/Program<br>Manager meetings. Includes members,<br>proxies and terms of reference. Also<br>includes minutes, agendas and papers.   | PERMANENT  |  |



| Item No. | FUNCTION<br>Activity / Process | Description / Disposal Class   | Disposal Action   |
|----------|--------------------------------|--|---|
| 5 PRC    | JECTS                          |  |   |
| 5.2.2    | Meetings                       | Records relating to the <u>membership and</u><br><u>proceedings of routine project meetings</u> ,<br>e.g. sub-group Project team meetings.<br>Includes members, proxies and terms of<br>reference. Includes minutes, agendas and<br>papers.  | <b>TEMPORARY</b><br>Destroy 20 years<br>after action<br>completed |
| 5.2.3    | Meetings                       | Records relating to <u>small or informal</u><br><u>meetings</u> to discuss requirements or<br>initiatives where the outcome is either to do<br>nothing or to proceed with a change that is<br>managed as a contract variation.<br>For details of contract variations see 1.3<br>CONTRACT MANAGEMENT - Contract<br>Variations.  | <b>TEMPORARY</b><br>Destroy 10 years<br>after action<br>completed |
| 5.2.4    | Meetings                       | Records relating to administrative arrangements for meetings.  | <b>TEMPORARY</b><br>Destroy 2 years<br>after action<br>completed  |
| 5.3      | Procurement                    | The activities involved in acquiring goods, services or works<br>from an external source. Includes the development of<br>appropriate specifications and the evaluation of suppliers<br>against the requirements.See item 1 CONTRACT MANAGEMENT for contract<br>development, negotiation, execution or variation.See item 8.9 STRATEGIC INFRASTRUCTURE MANAGEMENT<br>- Procurement for procurements outside of the specialised<br>Project function. |   |



| Item No. | FUNCTION<br>Activity / Process | Description / Disposal Class  | Disposal Action  |
|----------|--------------------------------|---|--|
| 5 PRC    | JECTS                          |   |  |
| 5.3.1    | Procurement                    | Records relating to the letting of <u>significant</u><br><u>tenders</u> . Includes statement of<br>requirements for Expression of Interest,<br>Request for Tender, Request for Proposal,<br>etc.<br>Also includes Acquisition and Evaluation<br>Plans, scoring matrices, purchase<br>recommendation, probity and tender<br>assessment, etc. | PERMANENT  |
| 5.3.2    | Procurement                    | Records relating to the letting of <u>ordinary</u><br><u>tenders</u> . Includes statement of<br>requirements for Expression of Interest,<br>Request for Tender, Request for Proposal,<br>etc.<br>Also includes Acquisition and Evaluation<br>Plans, scoring matrices, purchase<br>recommendation, probity and tender<br>assessment, etc.    | <b>TEMPORARY</b><br>Destroy 20 years<br>after works<br>completed                       |
| 5.3.3    | Procurement                    | Records relating to <u>minor tenders</u> . Includes<br>statement of requirements for Expression<br>of Interest, Request for Tender, Request for<br>Proposal, etc.<br>Also includes Acquisition and Evaluation<br>Plans, scoring matrices, purchase<br>recommendation, probity and tender<br>assessment, etc.                                | <b>TEMPORARY</b><br>Destroy 5 years<br>after project<br>completed                      |
| 5.4      | Project<br>Management          | The activities involved in managing the pre-<br>start up through to project closure.<br>Includes such tasks as researching<br>requirements; planning the way forward for a<br>and tracking the project tasks and risks; repo-<br>progress; producing and/or receiving good<br>packages) or documentation as evidence of                     | and developing<br>a project; scheduling<br>orting on issues and<br>s or services (work |



| Item No. | FUNCTION<br>Activity / Process | Description / Disposal Class   | Disposal Action   |
|----------|--------------------------------|--|---|
| 5 PRO    | JECTS                          |  |   |
| 5.4.1    | Project<br>Management          | Records relating to <u>investigating or</u><br><u>enquiring into a subject</u> or area of interest<br>for a <u>significant project</u> , in order to discover<br>facts, principles, needs; sometimes called<br>requirements gathering. Used to support<br>the development of project plans and/or<br>tender requirements.<br>Includes seeking expert advice from in-<br>house subject matter experts or external<br>parties or consultants.<br>Examples of significant projects are the<br>SAGRN Upgrade and SACAD<br>Implementation.<br>See item 1.1 CONTRACT MANAGEMENT<br>- Contract Development for signed<br>contracts with external parties or<br>consultants. | PERMANENT   |
| 5.4.2    | Project<br>Management          | Records relating <u>to investigating or</u><br><u>enquiring into a subject</u> or area of interest<br>for a <u>routine project</u> , in order to discover<br>facts, principles, needs; sometimes called<br>requirements gathering. Used to support<br>the development of project plans and/or<br>tender requirements.<br>Includes seeking expert advice from in-<br>house subject matter experts or external<br>parties or consultants.<br>Examples of routine projects include<br>constructing a new SAGRN radio site or<br>changing the configuration inside a SRHS<br>helicopter.   | <b>TEMPORARY</b><br>Destroy 20 years<br>after action<br>completed |



| Item No. | FUNCTION<br>Activity / Process | Description / Disposal Class   | Disposal Action  |
|----------|--------------------------------|--|--|
| 5 PRC    | JECTS                          |  |  |
| 5.4.3    | Project<br>Management          | Records relating to <u>running a significant</u><br><u>project</u> , maintained as a project file.<br>Includes start up, initiation, governance,<br>work product and closure of a project. E.g.<br>Project Proposal, Business Case, project<br>plans, scope of works, tools such as<br>schedules and risk log, reports such as<br>progress and milestone reports;<br>deliverables including work completed sign<br>off and acceptance testing. | PERMANENT  |
| 5.4.4    | Project<br>Management          | Records relating to <u>running a routine</u><br><u>project</u> maintained as a project file.<br>Includes start up, initiation, governance,<br>work product and closure of a project. E.g.<br>Project Proposal, Business Case, project<br>plans, scope of works, tools such as<br>schedules and risk log, reports such as<br>progress and milestone reports,<br>deliverables including work completed sign<br>off and acceptance testing.       | <b>TEMPORARY</b><br>Destroy 20 years<br>after last action        |
| 5.4.5    | Project<br>Management          | Records relating to investigating or<br>enquiring into a subject or area of interest<br>for a <u>minor matter</u> . For example, reviewing<br>the seat padding size in a helicopter.   | <b>TEMPORARY</b><br>Destroy 5 years<br>after action<br>completed |
| 5.4.6    | Project<br>Management          | Supplementary records relating to running significant or routine projects.   | <b>TEMPORARY</b><br>Destroy 5 years<br>after action<br>completed |
| 5.4.7    | Project<br>Management          | Records relating to the administrative processes of project management.  | <b>TEMPORARY</b><br>Destroy 2 years<br>after action<br>completed |



| Item No. | FUNCTION<br>Activity / Process  | Description / Disposal Class  | Disposal Action  |
|----------|---|---|--|
| 6 PUB    | LIC RELATIC   | NS AND SPONSORSHIP  |  |
| 6        | 6 PUBLIC<br>RELATIONS<br>AND<br>SPONSORSHIP The function of entering into business relationship of<br>marketing program with commercial companies or othe<br>government agencies. |   |  |
| 6.1      | Promotion   | The activities associated with building the image and reputation<br>of the business and its products, including entering into<br>sponsorship advertising arrangements.  |  |
| 6.1.1    | Promotion   | Records relating to arranging promotional<br>use of a PSS Service, e.g. use of the<br>SRHS helicopter.<br>Includes scheduling, liaison with other user<br>agencies, usage fees, use of images and<br>logos for signage, fliers, notifications, etc.   | <b>TEMPORARY</b><br>Destroy 5 years<br>after action<br>completed |
| 6.1.2    | Promotion   | Records relating to discussions with<br>potential or existing benefactors regarding<br>supporting the PSS Service by way of one-<br>off or ongoing sponsorship. E.g. sponsoring<br>SRHS.<br>See item 1 CONTRACT MANAGEMENT<br>for development of contracts or<br>memorandum of understanding. | <b>TEMPORARY</b><br>Destroy 5 years<br>after action<br>completed |



| 7 SITE | 7 SITE MANAGEMENT  |  |   |  |  |
|--------|--------------------|--|---|--|--|
| 7      | SITE<br>MANAGEMENT | The function of managing individual sites to ensure they are<br>fit for purpose. Includes maintenance and repairs.<br>Includes routine and publicly available information<br>(including information available for a fee) relating to site<br>ownership and leasing arrangements.<br>See item 3.2 INFRASTRUCTURE LIBRARY MANAGEMENT -<br>Library Maintenance for master site control records. |   |  |  |
| 7.1    | Construction       | The process of making, assembling or (KAAA)  | building something.   |  |  |
| 7.1.1  | Construction       | Records relating to the construction of a<br>physical site e.g. an SAGRN radio site,<br>where the construction is on a <u>significant</u><br><u>location or causes substantial public</u><br><u>interest</u> . Includes sites that do not proceed.   | PERMANENT   |  |  |
| 7.1.2  | Construction       | Records relating to the construction of a physical site e.g. an SAGRN radio site, where the construction is <u>routine</u> . Includes investigating the site prior to proceeding with the build. Includes sites that do not proceed.   | <b>TEMPORARY</b><br>Destroy 20 years<br>after action<br>completed |  |  |
|        |                    | For architectural drawings, including of initial construction, see item 3.2.2.   |   |  |  |
| 7.1.3  | Construction       | Records relating to undertaking of Cultural<br>Heritage survey including Aboriginal or<br>Land Title claim search on a site where the<br><u>site is determined to have cultural</u><br><u>significance</u> .   | PERMANENT   |  |  |
|        |                    | Includes research for proposed sites as<br>well as prior to changes or upgrades.<br>Research may be undertaken or<br>commissioned by Crown Solicitor's Office<br>or directly commissioned by the Agency.   |   |  |  |



| 7 SITE | 7 SITE MANAGEMENT |   |   |  |  |
|--------|-------------------|---|---|--|--|
| 7.1.4  | Construction      | Records relating to undertaking of Cultural<br>Heritage survey including Aboriginal or<br>Land Title claim search on a site where the<br>site is determined to have <u>no cultural</u><br><u>significance</u> .<br>Includes research for proposed sites as<br>well as prior to changes or upgrades (e.g.<br>change direction of access track; expand<br>size of site, etc).<br>Research may be undertaken or<br>commissioned by Crown Solicitor's office or<br>directly commissioned by the Agency. | <b>TEMPORARY</b><br>Destroy 20 years<br>after action<br>completed or as<br>required by GDS<br>16 (as amended),<br>whichever is later. |  |  |
| 7.2    | Maintenance       | The activities associated with the upkeep, r<br>preservation of internal/external conditi<br>equipment, etc. (KAAA)   |   |  |  |
| 7.2.1  | Maintenance       | Records relating to audit or compliance<br>testing of facilities or hardware owned or<br>utilised by a PSS Service.<br>For structural assessment see 3.2.3<br>INFRASTRUCTURE LIBRARY<br>MANAGEMENT - Library Maintenance.<br>See item 4.5. NETWORK OPERATIONS<br>MANAGEMENT - Reporting for summary<br>records of significant issues.<br>See also item 2.2 GOVERNANCE - Boards<br>and Committees for details of audits as<br>reported to governance boards and<br>committees.                       | <b>TEMPORARY</b><br>Destroy 20 years<br>after action<br>completed   |  |  |
| 7.2.2  | Maintenance       | Ongoing maintenance of infrastructure<br>facilities and minor repairs and<br>maintenance. Includes repairs or replacing<br>fencing and air conditioners; minor fitout or<br>new workspaces.   | <b>TEMPORARY</b><br>Destroy 7 years<br>after action<br>completed  |  |  |
| 7.2.3  | Maintenance       | Records relating to monitoring the supply,<br>installation and routine maintenance of<br>equipment and associated necessary<br>services by the contractor.  | <b>TEMPORARY</b><br>Destroy 7 years<br>after action<br>completed  |  |  |



| 7 SIT | 7 SITE MANAGEMENT        |   |  |  |  |
|-------|--------------------------|---|--|--|--|
| 7.3   | Policy and<br>Procedures | The activities associated with developing and establishing decisions, directions and precedents that act as a reference for future decisions making in the form of policies, strategies, guidelines, operation manuals and procedures. (GDS 33)   |  |  |  |
| 7.3.1 | Policy and<br>Procedures | Master set of Policies, Plans, circulars,<br>manuals, handbooks, instructions and other<br>information detailing procedures supporting<br>the Site Management function.<br>Includes procedures developed by a<br>contracted service provider for use by the<br>customer and stakeholders. | PERMANENT  |  |  |
| 7.3.2 | Policy and<br>Procedures | Records relating to the development of policy, plans and procedures supporting the Site Management function.  | <b>TEMPORARY</b><br>Destroy 5 years<br>after action<br>completed                         |  |  |
| 7.4   | Site Sharing             | The activities involved with managing the relationship with site<br>sharers either where the State is the landlord or the tenant.See item 1.1 CONTRACT MANAGEMENT - Contract<br>Development for executed contracts governing the<br>arrangements.   |  |  |  |
| 7.4.1 | Site Sharing             | Records relating to lease and licensing<br>agreements between a PSS Service and<br>private individual, company or infrastructure<br>owner for site sharing either as tenant or<br>landlord.<br>Includes agreements for any combination<br>of infrastructure or services.                  | <b>TEMPORARY</b><br>Destroy 20 years<br>after agreement<br>superseded or<br>discontinued |  |  |



| Item No. | FUNCTION<br>Activity / Process                | Description / Disposal Class   | Disposal Action  |  |
|----------|---|--|--|--|
| 8 STR    | ATEGIC INF                                    | RASTRUCTURE MANAGEME   | NT   |  |
| 8        | STRATEGIC<br>INFRASTRUCT<br>URE<br>MANAGEMENT | The function of ensuring the effective management of the<br>Services/Functions within PSS, including State and<br>Contractor systems and process integration. Includes<br>providing strategic direction for the long term sustainability<br>of PSS Services/Functions.   |  |  |
| 8.1      | Accounting                                    | The process of collecting, recording, classifying, summarising<br>and analysing information on financial transactions, and<br>subsequently on the financial position and operating results of<br>the agency. Includes financial statements and the<br>implementation, maintenance, monitoring and auditing of the<br>agency's accounting systems and internal controls. (KAAA) |  |  |
| 8.1.1    | Accounting                                    | Records relating to charging user agencies<br>for services or access to services. Includes<br>cross-charging. For example, charging for<br>SRHS flight hours or SAGRN per terminal<br>registered on the radio network.<br>For records relating to changes to how<br>services are charged see item 8.8<br>STRATEGIC INFRASTRUCTURE<br>MANAGEMENT – Policy and Procedures.       | <b>TEMPORARY</b><br>Destroy 7 years<br>after action<br>completed |  |
| 8.2      | Change<br>Management                          | The management and control of changes in technical and<br>operational processes, as requested both internally and<br>externally from stakeholders. Changes include operational<br>and/or technical changes to systems, networks or processes.<br>See item 5.4 PROJECTS - Project Management for changes<br>that occur as part of a designated project.                         |  |  |



| Item No. | FUNCTION<br>Activity / Process | Description / Disposal Class   | Disposal Action   |
|----------|--------------------------------|--|---|
| 8 STR    | ATEGIC INF                     | RASTRUCTURE MANAGEME   | NT  |
| 8.2.1    | Change<br>Management           | Records documenting requests and<br>changes that have <u>a major impact</u> on<br>technology or processes. Includes changes<br>to hardware, software, equipment, physical<br>facilities or services.<br>For example, software upgrades, technical<br>configurations, standard operating<br>procedure.<br>See item 2.2 GOVERNANCE - Boards and<br>Committees for records relating to change<br>management as reported to governance<br>boards and committees. | <b>TEMPORARY</b><br>Destroy 20 years<br>after action<br>completed |
| 8.2.2    | Change<br>Management           | Records documenting requests or changes<br>that have a <u>routine impact</u> on technology or<br>processes. Includes changes to hardware,<br>software, equipment, physical facilities or<br>services.<br>For example, cumulative software updates,<br>like for like replacement of equipment,<br>small procedural change.<br>See item 2.2 GOVERNANCE - Boards and<br>Committees for records relating to change   | <b>TEMPORARY</b><br>Destroy 20 years<br>after action<br>completed |
|          |                                | management as reported to governance boards and committees.  |   |
| 8.2.3    | Change<br>Management           | Records relating to requests and changes<br>that have a <u>minor impact</u> on technology<br>and processes.<br>For example, aesthetical change such as<br>colour, or change that doesn't materially<br>affect the information, e.g. format of report.  | <b>TEMPORARY</b><br>Destroy 5 years<br>after action<br>completed  |
| 8.3      | Contractor<br>Management       | The activities associated with managing Con  | tractors.   |



| Item No. | FUNCTION<br>Activity / Process | Description / Disposal Class  | Disposal Action  |
|----------|--------------------------------|---|--|
| 8 STR    | ATEGIC INF                     | RASTRUCTURE MANAGEME  | NT   |
| 8.3.1    | Contractor<br>Management       | Register of approved (registered) installers<br>pre-approved to perform work on the<br>SAGRN, e.g. terminal installers.   | <b>TEMPORARY</b><br>Destroy 10 years<br>after action<br>completed.<br>Maintain and<br>reformat as<br>required for<br>administrative<br>purposes. |
| 8.3.2    | Contractor<br>Management       | Records relating to SAGRN approved<br>installer status. Includes routine<br>correspondence to and from SAGRN user<br>agencies and enquiries or advice to or from<br>registered installers. Includes records<br>relating to the cancellation of status as an<br>approved installer.  | <b>TEMPORARY</b><br>Destroy 8 years<br>after installer has<br>been removed<br>from the register  |
| 8.3.3    | Contractor<br>Management       | Records relating to management of other<br>contractors for ad hoc or routine tasks,<br>such as weed control or site repairs.<br>Includes description of work to be carried<br>out, arrangements, reports or other<br>documentation.<br>See item 1.1 CONTRACT MANAGEMENT<br>- Contract Development for entering into<br>agreements or contracts.<br>See item 5.4 PROJECTS - Project<br>Management for larger bodies of work that<br>should be considered projects. | <b>TEMPORARY</b><br>Destroy 5 years<br>after action<br>completed   |



| Item No. | FUNCTION<br>Activity / Process | Description / Disposal Class   | Disposal Action   |
|----------|--------------------------------|--|---|
| 8 STR    | ATEGIC INF                     | RASTRUCTURE MANAGEME   | NT  |
| 8.4      | Evaluation                     | The process of determining the suitability of<br>programs, items of equipment, systems or s<br>meeting the needs of the given situation<br>monitoring. (KAAA)  | ervices in relation to  |
|          |                                | Note: Even proposals that don't proceed<br>information regarding the Services/Function<br>proposed change does not work in the curre<br>or arrangement it may be flagged to<br>hardware/software upgrade or can be a so<br>used at another site or within another fun-<br>design).         | ns of PSS. Whilst a<br>ent Service/Function<br>work in the next<br>Jution that could be |
|          |                                | See GDS 30 (as amended) 1.11<br>RESOURCE MANAGEMENT - Maintenand<br>and repairs.<br>See item 5.4 PROJECTS - Project  | ce for maintenance  |
| 8.4.1    | Evaluation                     | <i>implementation of change.</i><br>Records relating to investigating the need<br>to change the <u>management configuration</u> of<br>a PSS Service/Function, regardless of<br>whether they proceed. E.g. decentralise or<br>decentralise business operation.                              | PERMANENT   |
| 8.4.2    | Evaluation                     | Records relating to investigating <u>significant</u><br><u>changes</u> to aspect of a PSS<br>Service/Function, regardless of whether<br>they proceed. Includes changes to satellite<br>locations (radio site, Comcen), SAGRN<br>sub-network (Voice, Paging, Intersite Links,<br>etc), etc. | PERMANENT   |
| 8.4.3    | Evaluation                     | Records relating to investigating <u>routine</u><br><u>changes</u> to aspect of a PSS<br>Service/Function, regardless of whether<br>they proceed. Includes fit out, renovation or<br>repair.   | <b>TEMPORARY</b><br>Destroy 10 years<br>after action<br>completed                       |



| Item No. | FUNCTION<br>Activity / Process   | Description / Disposal Class  | Disposal Action   |
|----------|--|---|---|
| 8 STR    | ATEGIC INF   | RASTRUCTURE MANAGEME  | NT  |
| 8.5      | Liaison The activities associated with maintaining regular general contact between the agency and professional associations, professionals in related fields, private sector organisations and community groups. Includes sharing informal advice and discussions, membership of professional associations. (KAAA) |   |   |
| 8.5.1    | Liaison  | Records relating to liaison with community<br>or government groups with regards to the<br>management or current or proposed setup<br>or configuration of a PSS Service/Function<br>where there is <u>controversy or public</u><br><u>interest</u> . E.g. SAGRN coverage in the<br>Gilbert Valley.                             | PERMANENT   |
| 8.5.2    | Liaison  | Records relating to <u>routine or one-off</u><br>liaison with community or government<br>groups with regards to the management of<br>current or proposed setup of a PSS<br>Service/Function. E.g., request for<br>information for a school project or technical<br>advice to a community radio group.                         | <b>TEMPORARY</b><br>Destroy 10 years<br>after action<br>completed |
| 8.5.3    | Liaison  | Records relating to unsolicited approaches,<br>such as marketing pitches recommending<br>technologies or products or offers to<br>undertake reviews.<br>For approaches or technologies that are<br>implemented see 5.4 PROJECTS - Project<br>Management or 8.2 STRATEGIC<br>INFRASTRUCTURE MANAGEMENT -<br>Change Management. | <b>TEMPORARY</b><br>Destroy 10 years<br>after after<br>completed  |



| Item No. | FUNCTION<br>Activity / Process        | Description / Disposal Class  | Disposal Action   |  |
|----------|---------------------------------------|---|---|--|
| 8 STR    | 8 STRATEGIC INFRASTRUCTURE MANAGEMENT |   |   |  |
| 8.6      | Meetings                              | The activities associated with gatherings held to formulate,<br>discuss, update or resolve issues and matters pertaining to the<br>Strategic Infrastructure Management function. Includes<br>arrangements, agenda, taking of minutes etc. (KAAA)<br>See item 1.4 CONTRACT MANAGEMENT - Meetings for<br>meetings required as part of contract arrangements.<br>See item 2.2 GOVERNANCE - Boards and Committees for<br>records relating to Governance boards and committees.<br>See item 5.2 PROJECTS - Meetings for records relating to<br>Project Management. |   |  |
| 8.6.1    | Meetings                              | Records relating to the membership and<br>proceedings of <u>high-level meetings</u><br>between/within PSS Services/Functions<br>and/or contracted Service Providers to<br>discuss issues as they arise. E.g.<br>implications for one function of change to<br>another.<br>Includes members, proxies and terms of<br>reference, minutes, agendas and papers.   | PERMANENT   |  |
| 8.6.2    | Meetings                              | Records relating to the membership and<br>proceedings of a <u>routine or ad hoc meeting</u><br>between/within PSS Services/Functions<br>and/or contracted Service Provider to<br>discuss issues as they arise. E.g. timing for<br>changes to shared technology.<br>Includes members, proxies, terms of<br>reference, minutes, agendas and papers.   | <b>TEMPORARY</b><br>Destroy 10 years<br>after action<br>completed |  |
| 8.6.3    | Meetings                              | Records relating to the administrative process of a meeting. Includes timetabling, catering, etc.   | <b>TEMPORARY</b><br>Destroy 2 years<br>after action<br>completed  |  |
| 8.7      | Planning                              | The process of formulating ways in which<br>achieved. Includes determination of ser<br>solutions to those needs. (KAAA)   | -   |  |



| Item No. | FUNCTION<br>Activity / Process        | Description / Disposal Class  | Disposal Action   |  |  |
|----------|---------------------------------------|---|---|--|--|
| 8 STR    | 8 STRATEGIC INFRASTRUCTURE MANAGEMENT |   |   |  |  |
| 8.7.1    | Planning                              | Master copy of <u>significant</u> Operational<br>Service Delivery Plans, e.g. Incident<br>Management Plan, Problem Management<br>Plan, Security Management Plan, Service<br>Continuity Plan, Preventative Maintenance<br>Plan, Capacity Management Plan.            | PERMANENT   |  |  |
| 8.7.2    | Planning                              | Master copy of <u>routine or situation specific</u><br>Operational Service Delivery Plans, e.g.<br>Acceptance Test Plan, Inspection Test<br>Plan.   | <b>TEMPORARY</b><br>Destroy 10 years<br>after action<br>completed |  |  |
| 8.7.3    | Planning                              | Supplementary records relating to<br>Operational Service Delivery plans.<br>Includes working copies and drafts of<br>plans, comments on drafts and revisions,<br>reports, working papers etc. Excludes<br>period system reports, for which see item<br>8.7.4 below. | <b>TEMPORARY</b><br>Destroy 5 years<br>after action<br>completed  |  |  |
| 8.7.4    | Planning                              | Periodic system reports used for planning<br>purposes. E.g. Genwatch reports, usage<br>reports.   | <b>TEMPORARY</b><br>Destroy 2 years<br>after action<br>completed  |  |  |
| 8.8      | Policy and<br>Procedures              | The activities associated with developing and establishing decisions, directions and precedents that act as a reference for future decision making in the form of policies, strategies, guidelines, operation manuals and procedures. (GDS 33)                      |   |  |  |
| 8.8.1    | Policy and<br>Procedures              | Master copy of government, industry and/or<br>agency-wide policies (including those that<br>have the authorisation of the Minister)<br>relating to the Operational Service Delivery<br>business.  | PERMANENT   |  |  |



| Item No. | FUNCTION<br>Activity / Process        | Description / Disposal Class   | Disposal Action   |  |  |
|----------|---------------------------------------|--|---|--|--|
| 8 STR    | 8 STRATEGIC INFRASTRUCTURE MANAGEMENT |  |   |  |  |
| 8.8.2    | Policy and<br>Procedures              | Records relating to the formulation of<br>government, industry and/or agency-wide<br>policies. Includes major drafts.<br>For working papers and interim or minor<br>drafts see 8.8.3.  | PERMANENT   |  |  |
| 8.8.3    | Policy and<br>Procedures              | Supplementary records relating to the<br>background and development of policies<br>relating to Operational Service Delivery<br>business. Includes working papers, interim<br>and draft reports, surveys and proposals<br>not adopted.<br>Excludes major drafts.<br>For final policies and major drafts see 8.8.1<br>& 8.8.2.   | <b>TEMPORARY</b><br>Destroy 5 years<br>after action<br>completed      |  |  |
| 8.9      | Procurement                           | The activities involved in acquiring goods, services or works<br>from an external source. Includes the development of<br>appropriate specifications and the evaluation of suppliers<br>against these requirements.See item 1.1 CONTRACT MANAGEMENT for contract<br>development, negotiation, execution or variation.See item 5.3 PROJECTS - Procurement for significant<br>procurements such as large scale projects or an Ongoing<br>Management Service (OMS) contract. |   |  |  |
| 8.9.1    | Procurement                           | Records relating to the letting of tenders<br><u>where the tender is let</u> .<br>Includes Registration of Interest, Request<br>for Tender, Request for Proposal, etc.<br>Includes Acquisition and Evaluation Plans,<br>scoring matrices, purchase<br>recommendation, probity and tender<br>assessment.  | <b>TEMPORARY</b><br>Destroy 10 years<br>after contract has<br>expired |  |  |



| Item No. | FUNCTION<br>Activity / Process | Description / Disposal Class   | Disposal Action  |
|----------|--------------------------------|--|--|
| 8 STR    | ATEGIC INF                     | RASTRUCTURE MANAGEME   | NT   |
| 8.9.2    | Procurement                    | Records relating to the letting of tenders<br>where the tender is not proceeded with.<br>Includes Registration of Interest, Request<br>for Tender, Request for Proposal, etc.<br>Includes Acquisition and Evaluation Plans,<br>scoring matrices, purchase<br>recommendation, probity and tender<br>assessment. | <b>TEMPORARY</b><br>Destroy 10 years<br>after action<br>completed  |
| 8.10     | Risk<br>Management             | The process involving the identification<br>implementation of appropriate practices and<br>reduce wastage and the impact of economic<br>incident. (KAAA)<br>For risks arising during a Project see item<br>Project Management.   | procedures that will<br>loss arising from an   |
| 8.10.1   | Risk<br>Management             | Records relating to risk assessment and<br>management. E.g. list of risks, their causes<br>and treatments. Also known as risk<br>register.   | <b>TEMPORARY</b><br>Destroy 20 years<br>after action<br>completed<br>Maintain and<br>reformat as<br>required for<br>administrative<br>purposes |



| Item No. | FUNCTION<br>Activity / Process        | Description / Disposal Class  | Disposal Action    |  |
|----------|---------------------------------------|---|--------------------|--|
| 8 STR    | 8 STRATEGIC INFRASTRUCTURE MANAGEMENT |   |                    |  |
| 8.11     | Transition                            | The activities involved in transferring ownership or responsibility<br>from one entity to another. Includes ownership or responsibility<br>for assets, people, processes, systems or information. Includes<br>when activities are transferred within PSS Services/Functions;<br>when something currently undertaken by the State becomes the<br>responsibility of a Contractor, or vice versa; when a task is<br>delegated to user agencies or vice versa. Transition requires<br>agreement (e.g. contract, Memorandum of Understanding, etc),<br>co-ordination (e.g. plans, processes); plus transfer of information<br>(e.g. handover of records or access to data).<br>See item 1.1 CONTRACT MANAGEMENT - Contract<br>Development for agreement to transition.<br>See item 2.2 GOVERNANCE - Boards and Committees for<br>approval to transition. |                    |  |
| 8.11.1   | Transition                            | Records documenting the transition of a<br>PSS Service/Function from one<br>Government Agency or business unit to<br>another.   | PERMANENT          |  |
| 8.11.2   | Transition                            | Records documenting the transfer of<br>ownership or responsibility for an externally<br>contracted PSS Service/Function from one<br>Contractor to another, or back to the State.  | PERMANENT          |  |
| 8.11.3   | Transition                            | Records documenting the handover of and<br>acceptance of major works from a Project<br>to Ongoing Management service (State or<br>Contractor managed).  | PERMANENT          |  |
| 8.12     | User<br>Management                    | The activity of managing relationships with a to discuss and formulate requirements agencies or the Service as a whole, to e identified needs.  | of individual user |  |



| Item No. | FUNCTION<br>Activity / Process        | Description / Disposal Class  | Disposal Action   |  |  |
|----------|---------------------------------------|---|---|--|--|
| 8 STR    | 8 STRATEGIC INFRASTRUCTURE MANAGEMENT |   |   |  |  |
| 8.12.1   | User<br>Management                    | Register of nominated user agency<br>representatives. Sometimes known as<br>Primary Agency Representatives (PARs)<br>and Agency Representatives (ARs).<br>See item 2.2 GOVERNANCE - Boards and<br>Committees for User Agency<br>representation in governance roles.   | TEMPORARY<br>Destroy 20 years<br>after action<br>completed and<br>destroy if there is<br>no longer any<br>business need.<br>Actively manage<br>and migrate to<br>ensure ongoing<br>accessibility for<br>evidentiary and/or<br>historical<br>purposes. |  |  |
| 8.12.2   | User<br>Management                    | Records relating to discussions with current<br>or prospective users regarding how they<br>will or do use the Service.<br>Includes approaches from government and<br>non-government entities seeking to use the<br>Service.<br>For records relating to the use of the<br>Service for promotional purposes (e.g.<br>SRHS) see item 6.1 PUBLIC RELATIONS<br>AND SPONSORSHIP – Promotions. | <b>TEMPORARY</b><br>Destroy 20 years<br>after action<br>completed   |  |  |



-A-

| Attorney- General's Department - Public Safety Solutions (and predecessor |
|---|
| agencies)   |

#### Index to Operational Records Disposal Schedule

| Accounting, STRATEGIC INFRASTRUCTURE MANAGEMENT80            |
|--|
| Authorisation, GOVERNANCE55                                  |
| -B-  |
| Boards and Committees, GOVERNANCE56                          |
| -C-  |
| Change Management, STRATEGIC INFRASTRUCTURE MANAGEMENT80     |
| Construction, SITE MANAGEMENT77                              |
| Contract Development, CONTRACT MANAGEMENT51                  |
| CONTRACT MANAGEMENT51  |
| CONTRACT MANAGEMENT, Contract Development51                  |
| CONTRACT MANAGEMENT, Contract Monitoring53                   |
| CONTRACT MANAGEMENT, Contract Variation53                    |
| CONTRACT MANAGEMENT, Meetings54                              |
| Contract Monitoring, CONTRACT MANAGEMENT53                   |
| Contract Variation, CONTRACT MANAGEMENT53                    |
| Contractor Management, STRATEGIC INFRASTRUCTURE MANAGEMENT81 |
| -D-  |
| Data Administration, INFRASTRUCTURE LIBRARY MANAGEMENT58     |
| -E-  |
| Equipment Management, OPERATIONS MANAGEMENT64                |
| Evaluation, STRATEGIC INFRASTRUCTURE MANAGEMENT83            |
| -G-  |
| GOVERNANCE55   |
|  |



|    | GOVERNANCE, Authorisation55                              |
|----|--|
|    | GOVERNANCE, Boards and Committees56                      |
|    | GOVERNANCE, Reporting56                                  |
|    | Grant Disbursement, PROJECTS70                           |
| -  | I-   |
|    | Incident Management, OPERATIONS MANAGEMENT65             |
|    | INFRASTRUCTURE LIBRARY MANAGEMENT                        |
|    | INFRASTRUCTURE LIBRARY MANAGEMENT, Data Administration58 |
|    | INFRASTRUCTURE LIBRARY MANAGEMENT, Library Maintenance58 |
|    | INFRASTRUCTURE LIBRARY MANAGEMENT, Security              |
| -  | L-   |
|    | Liaison, STRATEGIC INFRASTRUCTURE MANAGEMENT             |
|    | Library Maintenance, INFRASTRUCTURE LIBRARY MANAGEMENT58 |
| -  | M-   |
|    | Maintenance, SITE MANAGEMENT                             |
|    | Meetings, CONTRACT MANAGEMENT54                          |
|    | Meetings, OPERATIONS MANAGEMENT                          |
|    | Meetings, PROJECTS                                       |
|    | Meetings, STRATEGIC INFRASTRUCTURE MANAGEMENT            |
| _( | 0-   |
|    | OPERATIONS MANAGEMENT                                    |
|    | <b>OPERATIONS MANAGEMENT, Equipment Management64</b>     |
|    | OPERATIONS MANAGEMENT, Incident Management               |
|    | OPERATIONS MANAGEMENT, Meetings                          |
|    | OPERATIONS MANAGEMENT, Policy and Procedures             |
|    | OPERATIONS MANAGEMENT, Reporting                         |
|    |  |



| OPERATIONS MANAGEMENT, Service Desk                          |
|--|
| OPERATIONS MANAGEMENT, Training69                            |
| P-   |
| Planning, STRATEGIC INFRASTRUCTURE MANAGEMENT                |
| Policy and Procedures, OPERATIONS MANAGEMENT66               |
| Policy and Procedures, SITE MANAGEMENT79                     |
| Policy and Procedures, STRATEGIC INFRASTRUCTURE MANAGEMENT86 |
| Procurement, PROJECTS72                                      |
| Procurement, STRATEGIC INFRASTRUCTURE MANAGEMENT             |
| Project Management, PROJECTS73                               |
| PROJECTS70   |
| PROJECTS, Grant Disbursement70                               |
| PROJECTS, Meetings71   |
| PROJECTS, Procurement72                                      |
| PROJECTS, Project Management73                               |
| Promotion, PUBLIC RELATIONS AND SPONSORSHIP76                |
| PUBLIC RELATIONS AND SPONSORSHIP                             |
| PUBLIC RELATIONS AND SPONSORSHIP, Promotion76                |
| R-   |
| Reporting, GOVERNANCE  |
| Reporting, OPERATIONS MANAGEMENT67                           |
| Risk Management, STRATEGIC INFRASTRUCTURE MANAGEMENT         |
| S-   |
| Security, INFRASTRUCTURE LIBRARY MANAGEMENT62                |
| Service Desk, OPERATIONS MANAGEMENT                          |
| SITE MANAGEMENT77  |



| SITE MANAGEMENT, Construction77                              |
|--|
| SITE MANAGEMENT, Maintenance78                               |
| SITE MANAGEMENT, Policy and Procedures79                     |
| SITE MANAGEMENT, Site Sharing79                              |
| Site Sharing, SITE MANAGEMENT79                              |
| STRATEGIC INFRASTRUCTURE MANAGEMENT                          |
| STRATEGIC INFRASTRUCTURE MANAGEMENT, Accounting              |
| STRATEGIC INFRASTRUCTURE MANAGEMENT, Change Management80     |
| STRATEGIC INFRASTRUCTURE MANAGEMENT, Contractor Management81 |
| STRATEGIC INFRASTRUCTURE MANAGEMENT, Evaluation              |
| STRATEGIC INFRASTRUCTURE MANAGEMENT, Liaison                 |
| STRATEGIC INFRASTRUCTURE MANAGEMENT, Meetings85              |
| STRATEGIC INFRASTRUCTURE MANAGEMENT, Planning                |
| STRATEGIC INFRASTRUCTURE MANAGEMENT, Policy and Procedures86 |
| STRATEGIC INFRASTRUCTURE MANAGEMENT, Procurement             |
| STRATEGIC INFRASTRUCTURE MANAGEMENT, Risk Management         |
| STRATEGIC INFRASTRUCTURE MANAGEMENT, Transition              |
| STRATEGIC INFRASTRUCTURE MANAGEMENT, User Management         |
| -T-  |
| Training, OPERATIONS MANAGEMENT69                            |

| Iraining, OPERATIONS MANAGEMENT                 |    |
|---|----|
| Transition, STRATEGIC INFRASTRUCTURE MANAGEMENT | 89 |
| -U-   |    |

| User Management, | , STRATEGIC INFRASTRUCTURE MANAGEMENT |
|------------------|---------------------------------------|
|------------------|---------------------------------------|